

City of Cincinnati

All Funds Biennial Budget



Recommended Consolidated Plan Budget
2001/2002

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City of Cincinnati



November 8, 2000

To: Mayor and Members of City Council**From:** John F. Shirey, City Manager**Copies to:****Subject: Recommended 2001-2002 Consolidated Plan Budget**

The Consolidated Plan

I am presenting here for the City Council's review and action the recommended 2001-2002 Consolidated Plan Budget. The Consolidated Plan is a planning and submission process required by the U.S. Department of Housing and Urban Development for the receipt of HUD funding. The 2000-2004 planning process occurred in 1999 for the five-year period beginning in 2000. The Plan includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), HOME Investment Partnerships, Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA). The Plan also provides the framework for the City and other entities to apply for competitive funding from HUD for a variety of assisted housing and homeless assistance grants. In the years following the submission of the five-year plan, the City submits an annual Action Plan, or budget, which implements activities contributing to the attainment of the goals of the plan.

This recommended biennial budget provides the following dollars for critical City priorities.

	2001-2002
Housing – Homeowners	\$14.7 million
Housing – Renter Assistance	\$13.1 million
Human Services/Homeless	\$6.4 million
Small Business/NBD/Jobs	\$10.2 million
Other*	\$9.4 million
Total	\$53.8 million

*Includes Blight Removal, Administration and Debt Service

City Council Process

The City is required to submit a Consolidated Plan Action Plan to HUD by November 15, 2000 for program implementation on January 1, 2001. I have requested the City Council to authorize the submission of this recommended budget to comply with federal grant submission timing requirements. A separate ordinance has been sent to the City Council for this purpose. Following public hearings, the City Council would then approve this budget with any amendments, along with the Operating and Capital Budgets, in December. After the first of next year, when final federal and local resources are known, the Community Development Advisory Board will reconvene to recommend revisions to the budget based on final resources. The City Council would then review and approve an amended Consolidated Plan budget.

Developing the Consolidated Plan Budget

The City utilized an extensive citizen process in the development and review of the four grant budgets of the Consolidated Plan. Four advisory bodies contributed to the recommendations in this budget, and I am grateful to them for their dedication to the task. Housing and economic development proposals were reviewed by the Community Development Advisory Board (CDAB) standing committees. Proposals for neighborhood business district improvement projects were reviewed by the Cincinnati Neighborhood Business Districts United (CNBDU) prior to presentation to the CDAB. Proposals for human services, homeless services, and human service facility renovations were reviewed and recommended by the Human Services Advisory Committee (HSAC). Finally, proposals for HOPWA funding were reviewed by the HOPWA Advisory Committee. Proposals were received from City Departments, community non-profit service providers, and neighborhood business district organizations, and Community Councils through the community priority requests process.

The Community Development Advisory Board held a public hearing on Thursday, September 14 to receive public comment on the preliminary recommendations of the advisory boards. The CDAB forwarded their final recommendations to me and I have made few changes to those recommendations. There are no differences in the Housing and Human Services areas. There are several differences in the Economic Development area, which are summarized under Expenditure Highlights.

Explanation of Contents

The City is budgeting for the second year of its 2000-2004 Consolidated Plan. Therefore, projects and programs are presented by the Five-Year Consolidated Plan objectives. Each objective is followed by a table of projects or programs designed to meet the objective. The narrative description of the programs follows.

A summary table of projects and programs is provided by administering department, that is, listed by the City department which has responsibility for directly implementing the project or contracting for the implementation of the project or program. This table includes the 2000 Approved Budget amount, the CDAB 2001 recommendation, the City Manager 2001 recommendation, and a preliminary 2002 recommendation. The narratives explain budget changes and differences between City Manager and CDAB recommendations. There is a table of contents providing an alphabetical listing of programs and projects for ease of locating projects in the document.

Finally, a summary of activities is provided which are subject to statutory caps within the Community Development Block Grant (CDBG) Program.

Resources

The Consolidated Plan Budget is based on estimates of the grant funds which will be made available to the City by the U.S. Department of Housing and Urban Development. Additional resources for the CDBG program are available from program income, operating savings, and from the reallocation of prior year unutilized funds through an annual sunset process.

Grant Program	2000 Amount	2001 Estimate	2002 Estimate
Community Development Block Grant			
Entitlement Grant (Estimated)	\$ 16,712,000	\$ 16,712,000	\$ 16,712,000
Program Income (Estimated)	3,900,000	3,100,000	2,900,000
Sunset (Actual)	173,018	2,294,380	0
Operating Savings (Estimated)	<u>428,734</u>	<u>300,000</u>	<u>100,000</u>
Total	\$ 21,213,752	\$ 22,406,380	\$ 19,712,000
HOME Investment Partnerships	\$ 4,440,000	\$ 4,808,000	\$ 4,808,000
Emergency Shelter Grant	\$ 482,000	\$ 591,000	\$ 591,000
HOPWA	<u>\$ 763,545</u>	<u>\$ 471,970</u>	<u>\$ 405,000</u>
Total	\$ 26,899,297	\$ 28,277,350	\$ 25,516,000

Note: 2001 CDBG Budget resources include significant one-time sunset amounts in the Housing budget. Resources from sunset for the 2002 budget will not be known until mid-2001 but are not anticipated to be significant.

Resource estimates, including federal grants, local income, and operating savings will be updated in January 2001. Final entitlement grant amounts are not known at this time and final local resources are not known until after the year end.

Because of the uncertainty of resources for 2002, the budget for 2002 is preliminary and subject to a full citizen review in accordance with program regulations. Program income in 2002 is expected to decrease due to the change in the Homeowner Rehabilitation Loan program to deferred payment loans. The federal grant amounts may also be affected by 2000 Census figures.

Summary of Expenditures

	2000	2001	2002
Housing Programs			
Homeownership (CDBG & HOME)	\$8,042,530	\$7,841,520	\$6,898,130
Rental (CDBG & HOME)	\$5,233,000	\$6,901,340	\$6,211,290
Housing Blight Removal (CDBG)	\$591,300	\$776,000	\$722,500
Homeless/Special Populations (ESG/HOPWA)	<u>\$1,245,545</u>	<u>\$1,062,970</u>	<u>\$996,000</u>
	\$15,112,375	\$16,581,830	\$14,827,920
Human Services Programs (CDBG)	\$2,185,200	\$2,245,840	\$2,140,670
Economic Development/Jobs Programs (CDBG)			
Job Training/Placement	\$1,122,250	\$1,031,000	\$966,350
NBD Improvement/Small Business Assistance	\$2,727,500	\$2,523,770	\$2,469,590
Industrial Redevelopment/Other	<u>\$1,589,972</u>	<u>\$1,514,990</u>	<u>\$1,640,340</u>
	\$5,439,722	\$5,069,760	\$5,076,280
Program Administration and Debt Service (CDBG)	<u>\$4,162,000</u>	<u>\$4,379,920</u>	<u>\$3,471,130</u>
Consolidated Plan Total	\$26,899,297	\$28,277,350	\$25,516,000

Expenditure Highlights - Housing

1. **Assistance for Homeowners and Renters.** The recommended Consolidated Plan Housing budget totals \$16.6 million in 2001. Of this amount, \$7.8 million is allocated for programs that assist existing homeowners, create units for new homeowners, and assists renters in becoming homeowners. A total of \$6.9 million is allocated to assist rental units. Of this amount, \$1.4 million is for year 3 of the City's commitment to the Lincoln Court project, \$2.4 million is for the Rental Rehabilitation Program, and \$1.7 million is for Housing Round proposals. All of these housing funds are directed to low- and moderate-income housing, in accordance with program regulations.
2. **Increased Funding for Demolition.** The Hazard Abatement program is recommended for a \$200,000 increase in the 2001 CDBG budget for a total of \$541,000. This amount, along with continuation support levels in the General Fund and Capital budgets, brings the Hazard Abatement program funding level to \$812,000, a \$208,000 increase over 2000.
3. **Impact of Lead Paint Regulations on Housing Programs.** The City's housing rehabilitation programs will be operating in 2001 under the new Title X Lead Paint Hazard Reduction requirements that apply to all federally-assisted housing. As the City Council has been advised, the new mandates will increase the costs of rehabilitation and thereby reduce the number of total units the City can assist. The City's Department of Neighborhood Services is proceeding to implement the new rules by contracting with licensed lead risk assessors to do assessments and prepare specifications, and by identifying currently licensed lead contractors as well as contractors interested in becoming licensed, to participate in City rehabilitation programs. The new processes required for effective implementation of these regulations will take time to perfect and may result in project delays.
4. **Efforts to Address Predatory Lending.** Predatory lending was a subject of great concern during the 2000-2004 Consolidated Plan planning process. The Department of Neighborhood Services has been working with the Fair Housing Committee to develop a viable plan to deal with the problem at the local level. The City Council heard a presentation on this subject by staff of Legal Aid and Housing Opportunities Made Equal. While there is no line item in this budget that addresses this problem, I expect that the Fair Housing Committee and City staff will develop a set of strategies within the next four to six months to address the problem. If funding is needed for implementation of the strategies, the Administration will identify funds within this budget.
5. **Housing for the Homeless and Special Populations.** The recommended 2001 Consolidated Plan budget includes \$1.1 million to continue to address the needs of the homeless and special populations, principally through the Emergency Shelter Grant and Housing Opportunities for Persons with AIDS. The City will continue to pursue additional competitive HUD funding for these populations through the annual Continuum of Care process. The HUD budget just enacted by the Congress includes additional funding for Shelter Plus Care renewals and for programs providing permanent housing for the homeless.

Expenditure Highlights – Human Services

1. **Youth Programs.** The 2001 recommended CDBG Human Services budget includes \$1.1 million for youth programs, principally two programs of the Citizens Committee on Youth.
2. **Facility Renovations.** In the area of facility renovations for non-profit service providers, a major project is recommended for improvements to the West End Health Center, and a two-year commitment to Working in Neighborhoods to assist in the rehabilitation of the St. Pius School in South Cumminsville into a community service center.

Expenditure Highlights – Economic Development/ Job Development

The recommended 2001 Consolidated Plan budget includes \$5.1 million for Economic Development and Job Development programs. This amount includes \$1.0 million for the job training and placement programs administered by the Employment and Training Division, including Employment Initiatives, PREP, Inc. and the Career Resource Center.

1. **NBD and Small Business Programs.** I recommend a total of \$2.5 million for small business assistance programs and NBD improvements. Of this amount, \$1.0 million is programmed for the Small Business Loan Fund. Another \$1.0 million is for neighborhood business district improvement projects which were recommended by the Cincinnati Neighborhood Business Districts United (CNBDU) through their annual competitive process. Continuing support is provided to the Cincinnati Business Incubator and to the Smart Money Microenterprise Program, and new support is provided to the Greater Cincinnati Microenterprise Initiative.
2. **Neighborhood Redevelopment Projects.** I recommend another \$1.5 million for several major redevelopment programs. Of this amount, \$507,000 is recommended in each year of the biennium to support the Community Action Agency's operations consolidation in the former Elder-Beerman store to be renovated in Swifton Commons. I recommend public improvements adjacent to the renovated Findlay Market House at \$500,000 each in 2001 and 2002. Finally, \$333,000 is recommended for Brownfields/Industrial Redevelopment.

Summary of City Manager and CDAB Differences

Each project narrative includes reasons why my recommendation differs from a CDAB recommendation. All such differences occur within the Economic Development area. The most significant difference is that I recommend \$100,000 for the Food Ventures Center rather than the \$600,000 recommended by the CDAB. I recommend deferred funding for the Food Ventures Center in order to first complete construction of the Findlay Market House renovation and related public improvements. I further recommend a continuation funding level of \$50,000 for the Smart Money Microenterprise Program, whereas the CDAB recommended an increase in funding to \$105,000 to accommodate a new training program related to the Food Ventures Center. Since such a center will not yet be operational, I do not recommend the increase.

I further recommend an increase of \$15,000 in the Small Business Technical Assistance Program in order to partially accommodate an outside evaluation of Economic Development small business assistance programs. I also recommend additional funding in the Small Business Loan Fund for the costs of the Cincinnati Local Development Corporation, which assists in delivery of the city's small business loan programs, thus preventing these costs from being applied to the program administration cap. Finally, I recommend discontinuing funding for the Jobs for People Program. The City has supported this non-profit incubator for ten years and while the concept is admirable, the results have been disappointing.

Expenditure Highlights – Program Administration and Debt Service

A total of \$3.0 million is included in the CDBG budget for program administration and planning. An amount of \$1.3 million is included for Section 108 debt service for previously-completed housing and economic development projects. This amount decreases to \$431,500 in the second year of the biennium, reflecting the end of debt service payments for the 1990 Section 108 loan for the Brackett Village new construction and rehabilitation project in Over-the-Rhine.

Compliance with CDBG Program Limits

The CDBG Program has statutory funding limitations, and recommendations must be considered within that context. Public service activities may comprise no more than 15% of the sum of the entitlement grant amount and program income. Planning and general administration activities are limited to 20% of the sum of the entitlement grant amount and program income. Activities which meet the national objective of slum and blight elimination may not exceed 30% of the expenditures in any given program year, with the balance of 70% of the activities benefiting low- and moderate-income persons. All activities are budgeted in compliance with these program caps.

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Consolidated Plan Budget Summary
Community Development Block Grant (CDBG)
2001-2002

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HOUSING PROGRAMS					
<i>Department of Neighborhood Services Housing Division</i>					
Central Parkway Towers Rental Assistance Program	\$ 80,000	\$ 80,000	\$ 50,000	\$ 50,000	\$ 50,000
Down Payment Assistance	\$ 130,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Emergency Mortgage Assistance	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 50,000
Fair Housing Services	\$ 195,000	\$ 205,000	\$ 205,000	\$ 205,000	\$ 205,000
Homeowner Rehabilitation Loan Program	\$ 3,470,000	\$ 3,100,000	\$ 2,850,000	\$ 2,850,000	\$ 2,500,000
Homeownership/Neighborhood Revitalization	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Homesteading	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 808,130
Housing Counseling Services	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
Housing Development Round - Homeowners	\$ 600,000	\$ 701,520	\$ 701,520	\$ 701,520	\$ 400,000
Housing Development Round - Renters	\$ 400,000	\$ 830,570	\$ 830,570	\$ 830,570	\$ 400,000
Housing Maintenance Services	\$ 1,502,530	\$ 1,700,000	\$ 1,900,000	\$ 1,900,000	\$ 1,700,000
Lincoln Court	\$ -	\$ 700,000	\$ 700,000	\$ 700,000	\$ 625,000
NDC Support	\$ 440,000	\$ 440,000	\$ 440,000	\$ 440,000	\$ 440,000
Neighborhood Gardens	\$ 30,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
Rental Rehabilitation Program	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Technical Assistance to NDC's	\$ 100,000	\$ 133,530	\$ 133,530	\$ 133,530	\$ 103,000
Tenant Representation	\$ 178,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000
	\$ 8,665,530	\$ 9,855,620	\$ 9,775,620	\$ 9,775,620	\$ 8,146,130
<i>Law Department</i>					
Code Enforcement Relocation	\$ 155,000	\$ 149,240	\$ 149,240	\$ 149,240	\$ 145,290
Tenant Assistance	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
	\$ 200,000	\$ 194,240	\$ 194,240	\$ 194,240	\$ 190,290
<i>Department of Buildings and Inspections</i>					
Concentrated Code Enforcement	\$ 220,000	\$ 220,000	\$ 200,000	\$ 200,000	\$ 200,000
Hazard Abatement / Barricade	\$ 341,300	\$ 541,000	\$ 541,000	\$ 541,000	\$ 487,500
	\$ 561,300	\$ 761,000	\$ 741,000	\$ 741,000	\$ 687,500
CDBG HOUSING TOTAL REQUESTS	\$ 9,426,830	\$ 10,810,860	\$ 10,710,860	\$ 10,710,860	\$ 9,023,920

Consolidated Plan Budget Summary
Community Development Block Grant (CDBG)
2001-2002

	2000 Approved Budget	2001 Agency Request	2001 CDAB Recomm.	2001 City Mgr Recomm.	2002 Prelim Recomm.
HUMAN SERVICES					
<i>Department of Neighborhood Services Human Services Division</i>					
Operating Support					
CHRC Back-On-The-Block	\$ 65,000	\$ 65,000	\$ 70,550	\$ 70,550	\$ 65,000
Credit Union Services/OTR	\$ 78,000	\$ 81,000	\$ 81,000	\$ 81,000	\$ 81,000
It Takes a Village	\$ 200,000	\$ 266,154	\$ 200,000	\$ 200,000	\$ 200,000
Juvenile Delinquency Prevention	\$ 807,000	\$ 887,280	\$ 807,000	\$ 807,000	\$ 718,000
Second Mile Hospitality Ministry	\$ 32,000				
Facility Renovation	\$ 752,400				
Anna Louise Inn		\$ 50,820	\$ -	\$ -	\$ 50,000
Caracole Recovery Community HVAC Improvements		\$ 30,000	\$ 30,000	\$ 30,000	
CCAT HVAC Improvements		\$ 75,000	\$ 75,000	\$ 75,000	
Drop Inn Center Roof Replacement		\$ -	\$ -	\$ -	\$ 80,000
Hope Offered to People Everywhere		\$ 196,600	\$ 80,000	\$ 80,000	
Human Services Lead Safe Reserve			\$ 214,790	\$ 214,790	\$ 113,690
Mercy Franciscan at Main Street Renovation					\$ 19,400
Mercy Franciscan at E. 13th Street		\$ 31,500	\$ 31,500	\$ 31,500	
Rainbow of Hope Parenting Center		\$ 612,984	\$ -	\$ -	\$ 215,000
Serenity Square Transitional Housing		\$ 18,545	\$ -	\$ -	\$ -
Spiritual Application for Recovering Addicts (SARA)		\$ 106,000	\$ -	\$ -	\$ -
Talbert House Boiler Replacement		\$ 44,700	\$ -	\$ -	\$ 40,000
Tender Mercies Window Replacement		\$ 40,000	\$ -	\$ -	\$ 40,000
Tom Geiger Guest House Window Replacement		\$ 145,000	\$ -	\$ -	\$ 70,000
West End Health Center		\$ 491,079	\$ 250,000	\$ 250,000	\$ -
Working in Neighborhoods		\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Project Implementation and Delivery					
Human Services and CDBG Administration	\$ 145,000	\$ 155,000	\$ 155,000	\$ 155,000	\$ 159,200
Human Services Project Implementation	\$ 105,800	\$ 51,000	\$ 51,000	\$ 51,000	\$ 89,380
HUMAN SERVICES TOTAL REQUEST	\$ 2,185,200	\$ 3,547,662	\$ 2,245,840	\$ 2,245,840	\$ 2,140,670

Consolidated Plan Budget Summary
Community Development Block Grant (CDBG)
2001-2002

	2000 Approved Budget	2001 Dept Request	2001 CDAB Recomm.	2001 City Mgr Recomm.	2002 Prelim Recomm.
ECONOMIC DEVELOPMENT AND JOB DEVELOPMENT					
<i>Economic Development Department</i>					
Brownfields/Industrial Redevelopment	\$ 500,000	\$ 500,000	\$ 292,990	\$ 332,990	\$ 458,340
Cincinnati Business Incubator (CBI)	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
Cincinnati Small Business Loan Fund	\$ 1,000,000	\$ 1,500,000	\$ 1,000,000	\$ 1,040,000	\$ 1,040,000
Citywide Building/Façade Improvement Program	\$ -	\$ 500,000	\$ -	\$ -	\$ -
Clifton Heights Façade Program (NBD)	CNBDU	\$ 210,000	\$ 210,000	\$ 210,000	CNBDU
Community Action Agency at Swifton Commons	\$ -	\$ 507,000	\$ 507,000	\$ 507,000	\$ 507,000
Evanston Streetscape Phase 2 (NBD)	CNBDU	\$ 212,500	\$ 212,500	\$ 212,500	CNBDU
Findlay Mkt. Revitalization Phase. IV	\$ 739,972	\$ 500,000	\$ -	\$ 500,000	\$ 500,000
Food Ventures Center (Kitchen Incubator)	\$ -	\$ 600,000	\$ 600,000	\$ 100,000	\$ 100,000
Greater Cincinnati Microenterprise Initiative	\$ -		\$ 44,000	\$ 44,000	\$ 44,000
Jobs for People	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	\$ -
Madisonville Industrial/Corsica Hollow	\$ 175,000	\$ -	\$ -	\$ -	\$ -
Main Street Façade (NBD)	CNBDU	\$ 262,500	\$ 262,500	\$ 262,500	CNBDU
Microenterprise Development Program	\$ 50,000	\$ 50,000	\$ 105,000	\$ 50,000	\$ 50,000
NBD Improvement Program (CNBDU)	\$ 1,000,000				\$ 1,000,000
NBD Property Holding Costs	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Neighborhood Redevelopment Opportunities	\$ -	\$ 500,000	\$ -	\$ -	\$ -
Neighborhood Small Business Division Operations	\$ 260,000	\$ -	\$ -	\$ -	\$ -
Over-The-Rhine Comprehensive Plan	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Project IMPACT OTR	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Small Business Technical Assistance	\$ 100,000	\$ 100,000	\$ 100,000	\$ 115,000	\$ 60,000
Vine Street Façade Program (NBD) Phase III	CNBDU	\$ 315,000	\$ 315,000	\$ 315,000	CNBDU
	<u>\$ 4,289,972</u>	<u>\$ 6,122,000</u>	<u>\$ 4,013,990</u>	<u>\$ 4,013,990</u>	<u>\$ 4,084,340</u>
<i>Employment & Training Division</i>					
Career Resource Center	\$ 168,300	\$ 150,000	\$ 150,000	\$ 150,000	\$ 156,000
Employment Initiatives/Van Pooling	\$ 435,000	\$ 391,000	\$ 391,000	\$ 391,000	\$ 401,350
Job Training and Litter Control	\$ 130,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 119,000
PREP, Inc.	\$ 113,950	\$ 100,000	\$ 100,000	\$ 100,000	\$ 104,000
Youth Employment Initiatives	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 186,000
	<u>\$ 1,122,250</u>	<u>\$ 1,031,000</u>	<u>\$ 1,031,000</u>	<u>\$ 1,031,000</u>	<u>\$ 966,350</u>
<i>Contract Compliance and Administrative Hearings</i>					
Small Business Enterprise Program	\$ 27,500	\$ 24,770	\$ 24,770	\$ 24,770	\$ 25,590
	<u>\$ 27,500</u>	<u>\$ 24,770</u>	<u>\$ 24,770</u>	<u>\$ 24,770</u>	<u>\$ 25,590</u>
ECONOMIC DEVELOPMENT TOTAL REQUEST	\$ 5,439,722	\$ 7,177,770	\$ 5,069,760	\$ 5,069,760	\$ 5,076,280

Consolidated Plan Budget Summary
Community Development Block Grant (CDBG)
2001-2002

	2000 Approved Budget	2001 Agency Request	2001 CDAB Recomm.	2001 City Mgr Recomm.	2002 Prelim Recomm.
PLANNING AND PROGRAM ADMINISTRATION					
Contract Compliance & Administrative Hearings	\$ 23,630			\$ 23,630	\$ 24,160
Law	\$ 268,840			\$ 268,840	\$ 275,030
Budget & Evaluation	\$ 259,710			\$ 289,660	\$ 267,270
Accounts & Audits	\$ 137,600			\$ 102,280	\$ 104,630
Treasury	\$ 79,700			\$ 72,700	\$ 74,340
Economic Development	\$ 195,490			\$ 404,490	\$ 413,810
Neighborhood Services Office of the Director	\$ 559,450			\$ 478,570	\$ 490,220
Neighborhood Services Housing Development	\$ 158,780			\$ 165,640	\$ 134,850
Neighborhood Services Human Services	\$ 18,590			\$ 2,710	\$ 2,780
City Planning	\$ 325,550			\$ 325,550	\$ 332,940
	\$ 2,027,340	\$ -	\$ -	\$ 2,134,070	\$ 2,120,030
City Pensions	\$ 188,310			\$ 186,900	\$ 191,530
Hospital Care	\$ 100,840			\$ 99,880	\$ 102,350
AFSCME Dental & Vision Care	\$ 600			\$ 610	\$ 630
Mgmt. Dental & Vision Care	\$ 16,220			\$ 17,430	\$ 17,860
Medicare Tax	\$ 9,450			\$ 12,280	\$ 12,580
Public Employees Assistance	\$ 3,410			\$ 3,740	\$ 3,830
State Unemployment Compensation	\$ 1,520			\$ 1,570	\$ 1,610
Life Insurance	\$ 4,180			\$ 4,180	\$ 4,280
Audit & Examiner's Fees	\$ 5,600			\$ 5,600	\$ 5,740
Indirect Costs	\$ 450,000			\$ 450,000	\$ 461,140
Memberships and Publications	\$ 6,000			\$ 6,000	\$ 6,150
Special Investigations/Studies	\$ 81,430			\$ 117,370	\$ 111,900
	<u>\$ 867,560</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 905,560</u>	<u>\$ 919,600</u>
	\$ 2,894,900	\$ -	\$ -	\$ 3,039,630	\$ 3,039,630
SECTION 108 DEBT SERVICE	\$ 1,267,100		\$ 1,340,300	\$ 1,340,300	\$ 431,500
CDBG PROGRAM TOTAL REQUESTS	\$21,213,752	\$ 7,565,992	\$ 19,366,760	\$22,406,390	\$ 19,712,000

Consolidated Plan Budget Summary

HOME Investment Partnership Fund

2001-2002

	2000 Approved Budget	2001 CDAB Recomm.	2001 City Mgr Recomm.	2002 Prelim Recomm.
<i>Neighborhood Services Housing Division</i>				
Housing Round - Homeowners	\$ 1,000,000	\$ 850,000	\$ 850,000	\$ 1,000,000
Housing Round - Renters	\$ 700,000	\$ 858,000	\$ 858,000	\$ 1,033,000
Lincoln Court	\$ 1,050,000	\$ 700,000	\$ 700,000	\$ 375,000
Rental Rehabilitation Program	\$ 1,690,000	\$ 2,400,000	\$ 2,400,000	\$ 2,400,000
Total Request	\$ 4,440,000	\$ 4,808,000	\$ 4,808,000	\$ 4,808,000

Consolidated Plan Budget Summary

Housing Opportunities for Persons with AIDS (HOPWA)

2001-2002

	2000 Approved Budget	2001 Agency Request	2001 City Mgr Recomm.	2002 Target
<i>Department of Neighborhood Services Housing Division</i>				
AVOC--Case Management		\$ 87,205	\$ 85,000	
AVOC - Short Term Housing Assistance	\$ 140,000	\$ 114,490	\$ 92,570	
AVOC--Minority AIDS Service Project	\$ -	\$ 32,100	\$ 25,700	
Caracole--Housing Information Services	\$ 31,565	\$ 37,450	\$ 37,450	
Caracole--Residential Facilities Operation	\$ 97,445	\$ 96,300	\$ 60,400	
Caracole--Shelter Plus Care Supportive Services	\$ 60,990	\$ 128,400	\$ 128,400	
City Admin. Costs (3% of grant amount)	\$ 11,850	\$ 12,450	\$ 12,450	
NKIDHD--Housing Services	\$ 51,695	\$ 30,000	\$ 30,000	
AVOC Building Renovation (One-time funding)	\$ 112,000			
AVOC Improved Hsg Svcs (One-time funding)	\$ 23,000			
Caracole Office Expansion (One-time funding)	\$ 125,000			
Computerized Case Management System (One-time f	\$ 60,000			
NKIDHD (One-time funding)	\$ 50,000			
Total Request	\$ 763,545	\$ 538,395	\$ 471,970	\$ 405,000

Note: The HOPWA Advisory Committee did not consider budget allocations for 2002.

Consolidated Plan Budget Summary

Emergency Shelter Grant (ESG)

2001-2002

	2000 Approved Budget	2001 Agency Request	2001 HSAC/CDAB Recomm	2001 City Mgr Recomm	2002 Prelim Recomm
Department of Neighborhood Services					
Human Services Division					
Bethany House	\$ 60,400	\$ 73,420	\$ 62,000	\$ 62,000	\$ 62,000
Caracole House	\$ 27,560	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000
Chabad House	\$ 42,100	\$ 43,363	\$ 43,300	\$ 43,300	\$ 43,300
ESG Administration	\$ -	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
Interfaith Hospitality Network	\$ 15,000	\$ 18,900	\$ 15,000	\$ 15,000	\$ 15,000
Lighthouse Youth Services	\$ 62,000	\$ 62,000	\$ 62,000	\$ 62,000	\$ 62,000
Mercy Franciscan at St. John's Temp. Shelter	\$ 16,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000
Rapid Exit Program	\$ -	\$ 140,542	\$ 103,200	\$ 103,200	\$ 103,200
Second Mile Hospitality Ministry	\$ 15,000	\$ -	\$ -	\$ -	\$ -
Serenity Square	\$ -	\$ 13,184	\$ -	\$ -	\$ -
Spiritual Application for Recovering Addicts	\$ -	\$ 16,800	\$ -	\$ -	\$ -
The Drop Inn Center	\$ 208,940	\$ 215,000	\$ 215,000	\$ 215,000	\$ 215,000
Tom Geiger Guest House, Inc.	\$ 16,300	\$ 34,000	\$ 20,000	\$ 20,000	\$ 20,000
YWCA Battered Women's Shelter	\$ 18,700	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
	<u>\$ 482,000</u>	<u>\$ 687,709</u>	<u>\$ 591,000</u>	<u>\$ 591,000</u>	<u>\$ 591,000</u>

PROJECT REQUESTS SUBJECT TO CDBG PROGRAM CAPS

Public Services Cap	2000	2001	2001	2002
	Approved Budget	CDAB Recommend.	City Mgr Recommend	Preliminary Recommend
Housing Projects				
Housing Counseling Services	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
Tenant Representation	\$ 178,000	\$ 190,000	\$ 190,000	\$ 190,000
Neighborhood Gardens	\$ 30,000	\$ 35,000	\$ 35,000	\$ 35,000
Tenant Assistance	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
Emergency Mortgage Assistance	\$ -	\$ 100,000	\$ 100,000	\$ 50,000
Human Services Projects				
Back on the Block	\$ 65,000	\$ 70,550	\$ 70,550	\$ 65,000
Juvenile Delinquency Prevention	\$ 807,000	\$ 807,000	\$ 807,000	\$ 718,000
It Takes a Village	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Credit Union/Economic Education	\$ 78,000	\$ 81,000	\$ 81,000	\$ 81,000
Second Mile Hospitality Ministry	\$ 32,000	\$ -	\$ -	\$ -
Employment & Training Division				
Employment Initiatives/VP	\$ 435,000	\$ 391,000	\$ 391,000	\$ 401,350
Career Resource Center	\$ 168,300	\$ 150,000	\$ 150,000	\$ 156,000
PREP, Inc.	\$ 113,950	\$ 100,000	\$ 100,000	\$ 104,000
Job Training and Litter Control	\$ 130,000	\$ 115,000	\$ 115,000	\$ 119,000
CCY Summer Youth Employment	\$ 90,680	\$ -	\$ -	\$ -
Youth Employment Initiative	\$ 275,000	\$ 275,000	\$ 275,000	\$ 186,000
Economic Development				
Project IMPACT	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Total	\$ 2,812,930	\$ 2,724,550	\$ 2,724,550	\$ 2,515,350
2001 Estimated Entitlement Grant			\$ 16,712,000	\$ 16,712,000
Prior Year Actual Program Income (Estimated)			<u>\$ 3,719,100</u>	<u>\$ 3,100,000</u>
Basis for Public Services Cap			\$ 20,431,100	\$ 19,812,000
Estimated Public Service Cap (15% of Basis)			\$ 3,064,665	\$ 2,971,800

PROJECT REQUESTS SUBJECT TO CDBG PROGRAM CAPS

Slum and Blight Projects	2000 Approved Budget	2001 CDAB Recommend.	2001 City Mgr Recommend	2002 Preliminary Recommend
Slum & Blight Prior Year Unexpended Projects	\$ 2,773,665	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Single Family Homesteading	\$ 100,000	\$ 50,000	\$ 50,000	\$ 50,000
Housing Development Round - Homeowners	\$ 350,000	\$ 300,000	\$ 300,000	\$ 300,000
Home Ownership Neighborhood Revitalization	\$ 175,000	\$ 125,000	\$ 125,000	\$ 125,000
Hazard Abatement/Barricade Program	\$ 341,700	\$ 541,000	\$ 541,000	\$ 487,500
Brownfields/Industrial Redevelopment	\$ 500,000	\$ 292,990	\$ 332,990	\$ 458,340
Madisonville Industrial	\$ 175,000	\$ -	\$ -	\$ -
	\$ 4,415,365	\$ 2,808,990	\$ 2,848,990	\$ 2,920,840
Amount Subject to Low/Mod Benefit Calculation			\$ 15,745,700	\$ 15,852,680
Estimated Slum and Blight Expenditures At 100%			\$ 2,848,990	\$ 2,920,840
Percent Slum and Blight			18.1%	18.4%
Percent Low/Mod Benefit			81.9%	81.6%

Planning and Administration Cap (20%)	2000 Approved Budget	CDAB CDAB Recommend.	2001 City Mgr Recommend	2002 Preliminary Recommend
Estimated Carryover from 12/31	\$ 347,940	\$ 350,000	\$ 350,000	\$ 350,000
Planning/Program Administration	\$ 2,894,900	\$ 3,039,630	\$ 3,039,630	\$ 3,039,630
Housing Projects				
Fair Housing Services	\$ 195,000	\$ 205,000	\$ 205,000	\$ 205,000
Economic Dev't Projects				
Small Business Technical Assist.	\$ 100,000	\$ 100,000	\$ 115,000	\$ 60,000
OTR Comprehensive Plan	\$ 100,000	\$ -	\$ -	\$ -
OCCA				
Small Business Enterprise Program	\$ 27,500	\$ 24,770	\$ 24,770	\$ 25,590
Total	\$ 3,665,340	\$ 3,719,400	\$ 3,734,400	\$ 3,680,220
Estimated 2001/2002 Entitlement Grant			\$ 16,712,000	\$ 16,712,000
Estimated 2001/2002 Program Income			\$ 3,100,000	\$ 2,900,000
Total Basis for Planning & Administration Cap			\$ 19,812,000	\$ 19,612,000
Estimated 2001/2002 P&A Cap (20% of Basis)			\$ 3,962,400	\$ 3,922,400

HOUSING OBJECTIVES

Objective 1: Develop new and rehabilitated housing units suitable for home ownership by persons with low and moderate incomes. Performance information by program is provided in the table below.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Housing Development Round Homeowners	Housing Units	55	53				220
Homeownership/Neighborhood Revitalization	Housing Units	5	11				25
Homesteading	Housing Units	35	35				175
Lincoln Court	Housing Units	0					100
Laurel Homes	Housing Units	0					150
Totals	Housing Units	95	99				670

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Housing Development Round Homeowners	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$701,520	\$ 400,000	\$701,520	\$ 400,000
HOME	\$850,000	\$ 1,000,000	\$850,000	\$ 1,000,000

The purpose of the Housing Development Round (HDR) is to provide developer-assisted financing to foster housing rehabilitation and construction for both rental and homeownership projects that serve low-income and special need populations or which might also help in the removal of slum and blight conditions. The projects may be assisted through acquisition, demolition, site preparation, public infrastructure, building construction, rehabilitation, and related “soft” costs. The Housing Round is a competitive selection process in which for-profit and nonprofit developers can submit applications for gap financing twice a year. In addition to the federal funds, the City-funded New Housing Development Program funds have also been included as a resource in the Housing Round. We are able to help developments not eligible for the Consolidated Plan programs through the New Housing Development Program.

The HDR CDBG Homeowners fund is, for the most part, directed at the rehabilitation of buildings for homeownership for low-income residents. In more limited instances, the account can also be used for the removal of area-wide blight and in very special circumstances can be used by a not-for-profit for new construction. The HDR HOME Homeowners fund is directed at the rehabilitation or new construction of buildings for homeownership for low-income residents, that is, families with incomes that are eligible at or below the 80 percent median area income.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Homeownership Neighborhood Revitalization	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

The Homeownership Neighborhood Revitalization Program is intended to address the goals set by City

Council and expressed by various community representatives and in the Consolidated Plan to increase homeownership and provide some focused revitalization efforts in our neighborhoods. These funds allow the City to pursue those houses and vacant lots that are blighting influences on neighborhoods. Through acquisition, rehabilitation, and new construction, blighted areas will be revitalized, and units will be made available for homeownership purposes. Thus, this program will help increase the very low homeownership rate for Cincinnati.

Focus areas are defined as those areas where there are blighted properties in close proximity to each other, such as on the same street, or sections of a neighborhood. This allows for the revitalization effort to have greater impact.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
Homesteading	CDBG	\$1,000,000	\$808,130	\$1,000,000	\$808,130

Homesteading eliminates blighted buildings and provides the opportunity for home ownership to those who otherwise may not have the means to purchase safe and sanitary housing for themselves and their families. Funds are used to acquire residential property in need of rehabilitation and to administer the program. Rehabilitation funding is borrowed by the Homesteading family from commercial lenders. Average rehabilitation costs are \$50,000-\$70,000. Building acquisition costs have averaged \$21,600 since 1998 (excluding associated soft costs). The Homesteading and Urban Redevelopment Corporation, a non-profit corporation, carries out various portions of the program. Community groups may work with the program to identify problem properties that will be purchased for Homesteading.

Objective 2: Assist low-income and moderate-income renters in making the transition to owner-occupancy.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Down Payment Assistance	Households	70	60				350
Housing Counseling Services	Households	300	382				1,500
Totals	Households	370	442				1850

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
Down Payment Assistance	CDBG	\$100,000	\$100,000	\$100,000	\$100,000

This program will provide down payment and closing cost assistance to first-time homebuyers who are at or below 80 percent of area median income. This will result in stronger neighborhoods through home ownership and protect the City's neighborhoods from housing blight by promoting home ownership within the City. The program is coordinated by the Shuttlesworth Housing Foundation and augments down payment assistance provided by that Foundation.

Down payment assistance grants are up to one-half the amount needed for down payment and closing costs (not to exceed \$2,000) to purchase a home costing not more than \$85,000 in the Greater Cincinnati area. The average grant amount over eight years has been \$1,230. The average cost per home has been \$54,929 with a household income average of approximately \$23,000. Applications for grants are made and pre-purchase counseling is required through the Better Housing League (BHL). Grant applicants are strongly encouraged to attend BHL pre- and post-purchase classes including "Life as a New Home Owner." They are expected to contact their BHL counselor for mortgage default prevention counseling at any time they are at risk of missing a mortgage payment.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Housing Counseling Services		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG		\$90,000	\$90,000	\$90,000	\$90,000

This program provides professional housing counseling services to homeowners and homebuyers in the City of Cincinnati through contracts with the Better Housing League and Greater Cincinnati Mortgage Counseling Services to encourage and facilitate homeownership in the City. Housing Counseling Services are available to both new home buyers and to current homeowners who are having difficulty making mortgage payments and handling other related responsibilities.

These agencies provide access to support services that promote home ownership for low- and moderate-income area residents in order to increase the awareness of home ownership choices within the City of Cincinnati and increase the level of home ownership in Cincinnati. This will result in stronger neighborhoods through home ownership and protect the City's neighborhoods from housing blight and homelessness.

Objective 3: Help low-income homeowners maintain ownership of their homes.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Housing Rehabilitation Loan Program	Housing Units	70	45				350
Housing Maintenance Services	Housing Units	500	500				2500
Housing Counseling Services	Housing Units	200	382				1000
Emergency Mortgage Assistance	Housing Units	-	50				
Totals	Housing Units	770	977				3850

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Homeowner Rehabilitation Loan Program (Safe Housing Program)		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG		\$3,100,000	\$2,500,000	\$2,850,000	\$2,500,000

The Homeowner Rehab Loan Program (HRLP) Safe Housing Program will provide no-interest deferred payment loans to low- and moderate-income homeowners to correct building code violations, improve accessibility, enhance energy conservation, and stabilize safe, sanitary housing citywide. The program will be managed on behalf of the City by the Home Ownership Center of Greater Cincinnati, Inc. (HOC),

formerly Neighborhood Housing Services. In conjunction with the City's loan funds, the HOC will be lending other funds for home improvements to new and existing homeowners.

Homeowners will apply through HOC to verify income eligibility. Eligible properties will be inspected by HOC construction specialists who will prepare construction specifications. The bid process for specified work will be conducted by HOC. HOC Loan Officers will determine the amount and terms of each loan, based on bids and the value of the property. The loans will be reviewed by the HOC Loan Committee.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
Housing Maintenance Services	CDBG	\$1,700,000	\$1,700,000	\$1,900,000	\$1,700,000

Housing Maintenance Services provides grants of emergency repairs and critical repairs to very low-income homeowners (below 50% of area median family income), most of whom are elderly. Emergency Services are limited to 2 emergencies per household per year with a 3rd emergency on a case-by-case basis. The maximum amount for an emergency repair is \$2,000. Critical repairs are those repairs critical to the safety of the client and the integrity of the home, and may not exceed \$5,000. Two contractors, People Working Cooperatively and NORMAR Corporation, provide these services. A total of 1,632 repairs to 500 households are expected to be made with this funding.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
Emergency Mortgage Assistance Program	CDBG	\$100,000	\$50,000	\$100,000	\$50,000

This program, which would be funded by the City for the first time, would provide up to three months of mortgage payments for low income City of Cincinnati homeowners facing foreclosure due to job loss, illness, or death of the primary wage earner or other circumstances beyond their control. Homeowners may receive this assistance to bring their loan current if they have reestablished an income stream to continue future mortgage payments.

The Better Housing League Emergency Mortgage Assistance Program began in April 1997 and has helped a total of 130 low-income households to avoid foreclosure. Of those local families tracked 12 months after receiving a grant, 82 percent have been successful in maintaining regular mortgage payments. All clients in mortgage trouble receive in-depth foreclosure prevention counseling, a case management approach to identify service needs and link with other social service agencies.

Those receiving Emergency Mortgage Assistance grants/loans remain safely housed in their own home, their children remain in school, and there is a reduction of the community need for family emergency shelter beds. Eligible households from 35-50 percent of Area Median Income (AMI) would receive assistance in the form of grants. Households 50-80 percent of AMI would receive no-interest loans, due when the home is sold or transferred. All previous grants have been limited to homeowners at or below 35 percent AMI due to eligibility requirements of the Ohio Housing Trust Fund.

Objective 4: Develop rental units for very low-income and low-income households.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Housing Development Round Renters	Housing Units	70	117				300
Rental Rehabilitation Program	Housing Units	120	150				600
Lincoln Court	Housing Units	0	400				400
Laurel Homes	Housing Units	0					435
Totals	Housing Units	190	267				1735

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Housing Development Round – Renters	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$830,570	\$400,000	\$830,570	\$400,000
HOME	\$858,000	\$1,033,000	\$858,000	\$1,033,000

The purpose of the Housing Development Round (HDR) is to provide developer-assisted financing to foster housing rehabilitation and construction for both rental and homeownership projects that serve low-income and special need populations or which might also help in the removal of slum and blight conditions. The projects may be assisted through acquisition, demolition, site preparation, public infrastructure, building construction, rehabilitation, and related soft costs. The Housing Round is a competitive selection process in which for-profit and nonprofit developers can submit applications for gap financing twice a year. In addition to the federal funds, the City-funded New Housing Development Program funds have also been included as a resource in the Housing Round. We are able to help developments not eligible for the Consolidated Plan programs through the New Housing Development Program.

The HDR CDBG Rental fund is, for the most part, directed at the rehabilitation of multi-family buildings for rental occupancy by a majority of low-income residents. In more limited instances, the account can also be used for the removal of area-wide blight and in very special circumstances can be used by a not-for-profit for new construction. In any year, only 30 percent of the City's CDBG expenditures can be for the sole objective of slum and blight removal. The HDR HOME Renters fund is directed at the rehabilitation or new construction of buildings in which 90 percent of the HOME assisted units must be occupied by families with incomes at or less than the 60 percent level of median area income. Families at or less than the 80 percent level of median area income must occupy the remaining 10 percent of units. In addition, all of the units have caps on the rents that can be charged.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Rental Rehabilitation Program	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$200,000	\$200,000	\$200,000	\$200,000
HOME	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000

This program provides funding for the moderate rehabilitation of rental housing units for rent to low income households. RRP will provide funding for projects containing three or more units per building. The City provides up to 50% of the cost of rehabilitation or the maximum per bedroom unit subsidy,

whichever is less (\$5,000, \$8,000, or \$13,000 for one-, two-, three- or more bedroom units). The funds are structured as a forgivable deferred payment loan for a term of ten years. The loans will bear an interest rate of 8% for the entire term, compounded annually.

During the occupancy period of years 1-5 interest will be forgiven annually as long as the project remains in compliance with the Rental Rehab contract. In years 6-10 principal and interest will be forgiven annually so long as project remains in compliance. The loan terms may be modified as necessary by the Program Manager to assist projects qualifying for low-income housing credits, or projects having more than 40 units.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Lincoln Court		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	CDBG	\$700,000	\$625,000	\$700,000	\$625,000
	HOME	\$700,000	\$375,000	\$700,000	\$375,000

The City is participating in the Cincinnati Metropolitan Housing Authority's Lincoln Court HOPE VI Project. The project involves the demolition of 886 units of outdated public housing, construction of 250 new public housing units, 150 units of Low Income Housing Tax Credit-supported market rate units (low/mod income), 50 units of moderate income affordable ownership units, and 50 units of market rate housing. City funds will support required infrastructure and the affordable units. CMHA will provide Section 8 certificates for all residents who want them and have agreed that all who wish to stay can. CMHA is subject to the Uniform Relocation Act and has agreed that there will be no involuntary relocation except to accommodate the family's size. CMHA has been awarded a \$35 million Hope VI Grant for the project.

Objective 5: Provide supportive services for very low-income and low-income renters that will enable them to find and keep affordable units.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Central Parkway Towers Rental Assistance	Households	50	50				250
Tenant Assistance (Relocation)	Households	2,500	3,000				10,000
Code Enforcement Relocation	Households	150	200				600
Tenant Representation	Households	3,500	3,200				15,000
Totals	Households	6,200	6,450				25,850

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Central Parkway Towers Rental Assistance Program		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	CDBG	\$80,000	\$80,000	\$50,000	\$50,000

This project provides funds for payments toward rental costs for very low-income single and two-person households in the Central Parkway Towers single-room occupancy (SRO) facility. The funds are administered by the Over-The-Rhine Housing Network and the Free Store who determine income

eligibility of recipients. Any funding to support quick access units will be provided based only on actual unit occupancy. A grant application was submitted for Continuum of Care funding for the Freestore/Foodbank Permanent Housing Program. If funded, it will provide housing for disabled homeless individuals in efficiency and single room occupancy units within the Central Parkway Towers development. Funding decisions won't be known until December and, if funded, the program would not be started until late in 2001. If funded, 2002 CDBG funding will not be needed except for the phase out of the current subsidy program.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Tenant Assistance (Law-Relocation)	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$45,000	\$45,000	\$45,000	\$45,000

Each year, approximately 3,000 persons contact the Relocation Services Office requesting assistance in finding housing or seeking information about the various types of housing available. These persons are counseled on how and where to find housing. They are also provided with a list of housing managers; specific referrals may be given.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Code Enforcement Relocation	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$149,240	\$145,290	\$149,240	\$145,290

This project allows the Relocation Services Office to pay the first month's rent or security deposit for persons moving to decent, safe and sanitary housing, who have been displaced by code enforcement and/or the hazards of lead paint. Relocation staff take applications from low-income persons for subsidized housing and provide vacancy lists and management company lists to clients. The City assists approximately 150-200 displaced families/persons per year. Qualified participants receive up to \$650.00 for rental assistance and moving costs. In addition, low/moderate income clients receive guidance and housing referrals for securing affordable housing and subsidized housing.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Tenant Representation	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$195,800	\$190,000	\$190,000	\$190,000

The Tenant Representation Program seeks to resolve housing problems for low-income families who rent by preventing retaliation against tenants who complain to the Health or Buildings Department; restoring housing and utility service for tenants illegally locked out; maintaining existing rental stock by getting landlords to improve substandard conditions, providing legal advice to tenants to prevent housing crises, preserving the affordable housing supply; and preventing illegal discrimination in housing. The City contracts with the Legal Aid Society to provide these services.

Objective 6: Promote fair housing.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Fair Housing Services	Households	1,750	1,750				7,000

<i>Program Description</i>		<i>Requested</i>	<i>Recommended</i>
Fair Housing Services		<u>2001</u>	<u>2002</u>
	CDBG	\$205,000	\$205,000
			\$205,000

The City contracts with Housing Opportunities Made Equal (H.O.M.E.) to promote equal housing opportunities for all home seekers regardless of race, sex, color, nationality, religion, handicap, or familial status, and to reduce unlawful discrimination in housing and increase integration throughout Cincinnati's neighborhoods. The program does complaint intake, investigation, counseling, and files legal complaints against persons, firms, or organizations suspected of discrimination in housing. The program serves those classes of people protected by the Federal Fair Housing Act. In addition, the program provides education for consumers, housing industry professionals, police officers, and schools, as well as research and monitoring of government sponsored or assisted housing programs. An additional \$10,000 is being provided starting in 2001 to support a mediation program in conjunction with the Greater Cincinnati Northern Kentucky Apartment Owners Association.

Objective 7: Develop and support comprehensive efforts to revitalize neighborhoods while also expanding economic opportunities.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
NDC Support	Organizations	8	9				40
Technical Assistance to NDC's	Organizations	27	29				100
Over-the-Rhine Comprehensive Plan	N/A						
Totals		35	38				140

<i>Program Description</i>		<i>Requested</i>	<i>Recommended</i>
NDC Support		<u>2001</u>	<u>2002</u>
	CDBG	\$440,000	\$440,000
			\$440,000

The City supports neighborhood development corporations (NDCs) to assist in housing production and economic development activities. In order to accomplish these objectives, the City provides a portion of operational budgets, based on a competitive application process. NDCs provide a range of activities, including predevelopment activities for housing and neighborhood redevelopment projects, implementation of funded projects, activities to stabilize and improve communities, including coordination of planning, eliminating blight and increasing affordable and diverse rental and homeownership opportunities.

The City has awarded contracts through an RFP process since 1995. An RFP is out currently for Year 2001 to 2003 funding. All recommendations for funding are made based on performance. A process of joint public-private review of applications has occurred in 1998 and 1999 for 1999 and 2000 funding, and the current RFP process is also a joint review with the Greater Cincinnati Housing Alliance. This allows for greater scopes of work, increased capacity, and more flexible funding sources for NDCs. In order to be funded, an NDC must be in compliance with all obligations to the City.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Technical Assistance to NDC's		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG		\$133,530	\$103,000	\$133,530	\$103,000

Technical assistance is provided to NDC's and other nonprofit groups that pursue housing projects and other neighborhood development activities. The two agencies currently funded to provide this service are Neighborhood Development Corporations Association of Cincinnati (NDCAC) and Neighborhood Network Development Corporation (NNDC). Technical assistance services provided include training in computer applications, organizational development, predevelopment activities, grant and proposal writing. The one-time increase of \$30,530 in 2001 funds the development and publication of a training manual on the predevelopment planning and development of affordable housing.

Objective 8: Reduce blighting influences in residential neighborhoods.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Concentrated Code Enforcement	Housing Units	5,000	800				20,000
Hazard Abatement/Barricade	Housing Units	175	275				600
Neighborhood Gardens	People	1,275	7,850				5,000
Housing Round	Housing Units	0	50				50
Totals		6,450	8,975				25,650

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Concentrated Code Enforcement		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG		\$220,000	\$220,000	\$200,000	\$200,000

House to house inspections are conducted from street to street in targeted areas to provide comprehensive inspection of areas in transition. This activity encourages development and improves housing. In general, housing inspection and zoning code enforcement is "complaint driven." However, Concentrated Code Enforcement is proactive and can be effective in turning around areas in decline or can boost neighborhoods on the way up. Inspection resources are concentrated in a specified neighborhood to make a visible difference. Traditional complaint driven inspection results in spotty enforcement and lesser impact on the neighborhood environment. Corrections achieved through Concentrated Code Enforcement involve repaired porches, windows, siding, painting and removal of dilapidated garages, fences and sheds, junk cars and weeds. Owners receiving orders are informed of funding available

through the Department of Neighborhood Services to correct violations. Areas are targeted for Concentrated Code Enforcement in cooperation with neighborhood community councils. Current target areas include Mt. Auburn, Madisonville, Over-the-Rhine, East Price Hill, Northside and other CDBG eligible neighborhoods upon request. Concentrated Code Enforcement requires additional inspection personnel due to the amount of work involved in inspecting and performing code enforcement on every house in a designated area.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Hazard Abatement/Barricade		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	CDBG	\$541,000	\$541,000	\$541,000	\$487,500

The Barricade Program was initiated in 1993, for the purpose of securing vacant abandoned buildings against entry by trespassers. Vacant, open, dilapidated buildings are an attractive nuisance to children, vandals, drug dealers and arsonists. The Barricade Program enables the City to secure these open buildings using sturdy, painted wood barricades bolted in place. This work also provides meaningful employment opportunity through the Cincinnati Institute for Career Alternatives, a non-profit agency.

Condemned buildings are referred to the City's Demolition Program after normal code enforcement activities have been exhausted. Monthly "Public Nuisance Hearings" are conducted to determine if abandoned buildings are such a nuisance that demolition by the City is required. Criteria such as historic value, Community Council support, degree of fire and safety hazard, and factors depreciating property values and criminal activity associated with the buildings are considered. Removal of blighted buildings leads to stabilization and increased community safety, property value and livability of neighborhoods. The increased funding request reflects the increased demands placed on this program in recent years. This increase will allow the program to complete the demolition of those buildings determined to be a public nuisance instead of carrying them into the next budget year.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Neighborhood Gardens		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	CDBG	\$35,000	\$35,000	\$35,000	\$35,000

The Neighborhood Gardens Program is used to transform vacant and blighted lots throughout the city into attractive, productive uses as Community Gardens. The program assists residents in low- and moderate-income neighborhoods in developing these vacant lots into gardens, which can accommodate 10-30 families each. This allows participants to supplement tight food budgets with fresh grown produce, clean up and maintain their neighborhoods, as well as providing educational and recreational opportunities. This is especially true in inner city neighborhoods where green space is severely limited. School children are instructed in community and environmental stewardship through participation in classroom experiments, school gardens, and community gardens as a part of the Young Botanists Program. The Young Botanists Program consists of the Growlab Program, Garden Sprouts, the Schoolyard Initiative, the Summer Youth Garden Program, and Kids in the Garden. The program is designed so children have the opportunity to participate in all 5 components, experiencing horticultural education throughout the year.

HOMELESS HOUSING OBJECTIVES

Emergency Shelter Grant (ESG) funds support the Consolidated Plan homeless objectives. Grant funding supports emergency shelter operations subject to a limitation of 10% for staff costs. Funds may also be used to renovate buildings for use as homeless shelters.

Objective 1: Support operations and essential services of current shelters and transitional housing providers at locations convenient and accessible to the homeless population.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Caracole House	Organization	1	1	1			
Bethany House	Organization	1	1	1			
Alice Paul House	Organization	1	1	1			
Interfaith Hospitality Network	Organization	1	1	1			
Drop In Center	Organization	1	1	1			
Mercy Franciscan at St John's	Organization	1	1	1			
Chabad House	Organization	1	1	1			
Lighthouse Youth Services	Organization	1	1	1			
Tom Geiger Guest House	Organization	1	1	1			
Second Mile Ministries	Organization	1					
TOTAL		10	9	9			42

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Caracole House		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
ESG		\$27,560	\$26,000	\$26,000	\$26,000

Caracole House provides an affordable alternative to nursing home placement for HIV/AIDS diagnosed persons unable to live independently due to financial, medical, or physical reasons. Caracole House is a licensed adult care facility and no other AIDS housing is available in Cincinnati.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Bethany House		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
ESG		\$73,420	\$77,090	\$62,000	\$62,000

Bethany House Services, Inc. provides emergency shelter, meals, and transportation assistance to homeless, single parent females with children. The agency also provides transitional shelter for this population. In conjunction with housing, the agency provides supportive services, including case management, which helps families access public benefits; mental/physical health services; employment referrals; daily life skills training; and other family stabilization services. All services offered are to help the homeless family move to permanent housing and self-sufficiency. Due to welfare reform, average length of stay for clients in the shelter has increased, thereby reducing the number of clients to be served annually.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Interfaith Hospitality Network		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	ESG	\$18,900	\$19,845	\$15,000	\$15,000

For homeless families with children, Interfaith provides emergency shelter, food, and services. The services include meals, private sleeping areas, guest phone, lounge, laundry, family counseling, housing assistance, job assistance, client advocacy, parenting skills training, budget management, nutrition training, thrift store, transportation to appointments and/or schools, and after-school tutoring for children.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
The Drop Inn Center		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	ESG	\$215,000	\$221,500	\$215,000	\$215,000

The Drop Inn Center provides emergency shelter and services, including meals, showers, and clothing. Services are provided to homeless single individuals. In addition, the Drop Inn Center provides a continuum of services from survival needs to early intervention to long-term treatment and transitional housing to the homeless. Services include food, clothing, shelter, referrals, advocacy, detox, treatment, education, group meetings, and transitional housing. Other services offered are job readiness training and a savings program, which are intended to lead to permanent housing and self-sufficiency. Funding includes \$3,000 to cover the costs of the annual "stand-down," an annual event which provides comprehensive services to the homeless at a single location.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Mercy Franciscan at St. John's		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	ESG	\$17,000	\$18,000	\$17,000	\$17,000

The Temporary Housing Program operated by Mercy Franciscan assists homeless families in crisis with shelter, food, clothing and personal care items. The Temporary Housing Program provides clean, safe housing for entire families, assistance in finding permanent housing; counseling; life skills and financial management training; advocacy with landlords, courts, schools, and other agencies; emergency assistance (including rent/utility assistance); referral to other agencies or programs within St. John's. The Temporary Housing Program is located at 1231 Main Street and 200 East 13th Street.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Rapid Exit Program		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	ESG	\$140,542	\$109,700	\$103,200	\$103,200

The Rapid Exit Program operated by Mercy Franciscan assists persons residing in shelters or transitional living facilities in obtaining permanent housing more quickly and by shortening the length of stay in the shelter or transitional housing beds. Funds are designated to pay first month's rents, security deposits, back utility bills and/or back rent bills, which are often the cause of a resident's inability to move into permanent housing. Funds are limited for use by homeless persons in the Continuum of Care System facilities, which are located within the City of Cincinnati limits. The demonstration project began January 1, 2000. It was funded with unused prior year ESG funds. To date, eleven shelters and transitional shelter

providers have been able to serve 443 people. One hundred and seventy eight (178) families were moved into permanent housing.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
Chabad House	ESG	\$43,363	\$44,664	\$43,300	\$43,300

Chabad House is one of the larger emergency shelter facilities that serve homeless families with children. Programs and services include emergency shelter, essential services, and supportive services to families residing in Hamilton County. Services include individual assessment, housing (24 months), transportation services, and assistance in applying for and obtaining other public benefits. Clients are also helped financially with rent deposit or first month's rent upon leaving the shelter. Potential clients are provided with hotel nights if there are no vacancies at the shelter. Funds to pay arrearages in rent, mortgage, and utilities are also provided.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
Lighthouse Youth Services	ESG	\$62,000	\$62,000	\$62,000	\$62,000

Lighthouse Youth Crisis Center is a twenty-four hour accessible emergency residential facility that provides respite and stabilization, crisis intervention, family and individual counseling for runaways and other youth. Funding also supports the Lighthouse Transitional Living Program, which provides housing and supportive services to homeless youth between the ages of 18 and 22. The goal of the program is to enable homeless youth to learn sufficient skills and live on their own by reinforcing practical self-sufficiency skills and by providing counseling. Other supportive services include vocational assistance, job preparation and job referrals. Reunification with the family is also attempted.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
Tom Geiger Guest House, Inc	ESG	\$34,000	\$36,000	\$20,000	\$20,000

Tom Geiger Guest House, Inc. provides transitional housing in furnished apartments to homeless women and their children. Through partnership with Bethany House Services and the YWCA, residents are provided with supportive services such as counseling, case management, support groups, money management, parenting, self-esteem, and other social skills. In the year 2000, Tom Geiger will expand the transitional housing program by 12 units, bringing the total number of transitional units to 24 available for homeless women and their children.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
The YWCA Battered Women's Shelter	ESG	\$20,000	\$21,000	\$20,000	\$20,000

The YWCA Battered Women's Shelter provides emergency and supportive services and shelter to battered women and children who are homeless or in need of protective shelter or crisis assistance because of domestic

violence. The goal of the Battered Women's Shelter is to provide safe, protective shelter and the necessary supportive services for homeless battered women and their children, to move them towards self-sufficiency and living independently and free from violence. Funds for this project will support agency operating costs for shelter services and supportive services provided to victims of domestic violence.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
ESG Administration		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	ESG	\$7,500	\$7,500	\$7,500	\$7,500

These funds will partially cover the City's cost to administer the Emergency Shelter Grant Program.

Objective 2: Renovate emergency shelters and transitional housing facilities.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Salvation Army	Public Facility	1					
Anna Louise Inn	Public Facility	1		1			
Drop Inn Center	Public Facility			1			
Mercy Franciscan at St. John's Improvements	Public Facility		1	1			
Tender Mercies Interior improvements	Public Facility			1			
Tom Geiger Guest House	Public Facility			1			
Totals		2	1	5			14

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Anna Louise Inn		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	CDBG	50,820	\$47,283	\$0	\$50,000

Anna Louise Inn provides transitional housing to low- and moderate-income single women and women with children. The Inn provides case management, a secure building, affordable rent, and prevents many low- and moderate-income single women from being homeless. The Inn's emergency shelter program provides housing and case management services for homeless female heads of household and their children. Renovation activities include bathroom improvements and interior lighting.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Drop Inn Center Roof Replacement		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	CDBG		\$80,000		\$80,000

The Drop Inn Center remains the largest shelter facility in the city. Shelter and support services have enabled homeless residents to stabilize their lives, move into permanent housing, and become self-sufficient. The roof

has begun to leak over the shelter and dining area. The funds will be used to remove and replace the existing roof.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Mercy Franciscan at St. John's (Main Street) CDBG	<u>2001</u>	<u>2002</u> \$19,400	<u>2001</u>	<u>2002</u> \$19,400

This project upgrades the durability of the apartment units to withstand frequent turnovers. Improvements to the apartments and common hallway keep the building in good repair and in compliance with the City's building codes. The installation of a high efficiency furnace and a hot water heater should result in a savings on utility costs. Gutter replacement and exterior painting preserves the structural integrity of the building and prevents interior water damage from faulty gutters. The agency provides emergency shelter for families. Residents receive support services to assist in moving them into permanent housing and stabilizing their lives.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Mercy Franciscan at St. John's (E. 13 th Street) CDBG	<u>2001</u> \$31,500	<u>2002</u>	<u>2001</u> \$31,500	<u>2002</u>

This project upgrades the durability of the apartment units to withstand frequent turnovers. Improvements to the apartments and common hallway keep the building in good repair and in compliance with the City's building codes. Repairs include: provide floor cover and smoke detectors, and repairs to bathrooms, living areas, utility rooms, closets, and electrical fixtures. Residents receive support services to assist in moving them into permanent housing and stabilizing their lives.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Tender Mercies Window Replacement CDBG	<u>2001</u> \$40,000	<u>2002</u>	<u>2001</u> \$0	<u>2002</u> \$40,000

Tender Mercies, Inc. provides safe and affordable housing and individualized supportive services to homeless persons with histories of mental illness. Work requested is for 46 new windows and frames. Funds are recommended for 2002 because of current City-funded projects which are not yet completed.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Tom Geiger Guest House Window Replacement CDBG	<u>2001</u> \$145,000	<u>2002</u>	<u>2001</u> \$0	<u>2002</u> \$70,000

Tom Geiger Guest House, Inc., provides transitional housing for homeless women and their children. The agency is in need of repairs to the Geiger facility, replacing 10 windows in the gym/auditorium and replacing and/or repairing windows and doors on the northern side of the building. Funds are recommended for 2002 because of the need to complete currently-funded projects and for the agency to raise non-City funds for the project.

Homeless objectives 3 through 9 have no funding in the four entitlement programs of the Consolidated Plan Budget in 2001.

Objective 3: Improve operations in the network of Continuum Of Care providers. Assess and modify the Quick Access System to better utilize the existing units (June 2000). Design a method for adjusting to seasonal shifts in homelessness by creating capacity for seasonal emergency beds (January 2001). Establish a uniform set of data and methods for collecting homeless data (July 2001). These are planning objectives to be carried out by the joint Cincinnati/Hamilton County Continuum of Care.

Planning continues to occur on these objectives without a current identified need for funding from 2001 Consolidated Plan entitlement sources. Additional funding in the amount of \$20,000 was made available in 2000 for the Drop Inn Center for a Winter overflow shelter to address overcrowding.

Objective 4: Provide Shelter Plus Care or other permanent housing for homeless persons with disabilities.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Caracole, Inc.	Persons Homeless						
Excel	Persons Homeless						
Lighthouse	Persons Homeless						
Talbert House	Persons Homeless						
Totals		283					400

Currently-funded agencies are not yet due for renewal of Shelter Plus Care grants. The 2001 Continuum of Care process will consider a Shelter Plus Care renewal request.

Objective 5: Renew eligible, evaluated Supportive Housing Program (SHP) services-only or services-included assistance. The programs to be renewed will be identified during the Continuum of Care Process in 2000.

Of the sixteen Supportive Housing Programs ranked for funding through the Continuum of Care, applications for renewal were submitted for eleven programs in the 2000 Continuum round. Funding decisions have not yet been announced.

Objective 6: Create Supportive Housing Program at Franciscan Home Development.

The Supportive Housing Program at Franciscan Home Development is being implemented. Funding was provided through a 1999 Continuum of Care grant.

Objective 7: Develop new or rehabbed service-enriched housing units.

The 2000 Continuum of Care applications included two new permanent service-enriched housing programs: the Free Store/Food Bank Housing Placement Program at the Central Parkway Towers, and the Volunteers of America Central Parkway Program. Funding decisions have not yet been announced.

Objective 8: Develop new or rehabbed scattered-site transitional housing units.

No proposals were received for the 2000 Continuum of Care application nor for the 2001-2002 CDBG funding process.

Objective 9: Create one new Continuum of Care services-only program annually. New programs will be developed through the City of Cincinnati/Hamilton County Continuum of Care process.

The 2000 Continuum of Care application process included the expansion of an outreach program for homeless children by Nurses in Advanced Practice-Health Resource Center.

HOUSING OBJECTIVES FOR SPECIAL POPULATIONS

Objective 1: Provide operational support for 20 beds of congregate, transitional housing for persons with HIV/AIDS.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Caracole House	Persons with Special Needs	20	25				100

Program Description *Requested* *Recommended*

Caracole Residential Facilities Operation	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
HOPWA	\$96,300		\$60,400	

Caracole will continue its direct housing services at both Caracole House, a licensed congregate residence for those who have been disabled or displaced by HIV/AIDS, and at Caracole Recovery Community, a transitional housing facility for HIV/AIDS residents who are in substance abuse addiction recovery. Operation costs include rent, utilities, food and household supplies, maintenance costs, and direct support staff salaries and benefits.

Objective 2: Provide direct services for persons with HIV/AIDS, including housing assistance, supportive services and linkages to medical support.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
AVOC Case Management	Persons with Special Needs	300	300				1500
Northern Kentucky Independent District Health Department	Persons with Special Needs	50					250
Caracole Shelter Plus Care		100	110				
Totals		450	410				1,750

Program Description *Requested* *Recommended*

Caracole Shelter Plus Care Services	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
HOPWA	\$128,400		\$128,400	

Since 1993, Caracole has been the City's provider of Shelter Plus Care tenant-based rental assistance for homeless persons with HIV/AIDS through HUD's Continuum of Care funding process. The Shelter Plus Care program will continue to provide subsidies for homeless individuals and families with HIV/AIDS and

HOPWA funds will, in part, match the value of those subsidies with outreach services, case management, and supportive services for clients.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
AVOC Case Management	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
HOPWA	\$87,205		\$85,000	

Case management and services will be provided, with special attention given to clients who are dually diagnosed with an additional disability, such as substance abuse or mental illness. This process is facilitated through AVOC's Case Management Coordinator, who maintains collaborations within the Greater Cincinnati HIV/AIDS Case Management Network, a consortium of HIV/AIDS service providers located throughout the Eligible Metropolitan Statistical Area (EMSA) which includes various substance abuse and mental health agencies.

Objective 3: Provide short-term rent, mortgage or utility assistance to persons with HIV/AIDS.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
AIDS Volunteers of Cincinnati (AVOC)	Persons with Special Needs	190	186				950
Northern Kentucky Independent District Health Department	Persons with Special Needs	230	42				1,150
Totals		420					2,100

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
AVOC Short -Term Housing Assistance	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
HOPWA	\$114,490		\$92,570	

This project is a continuation of AVOC's existing housing assistance program to provide short-term rent/mortgage/utility assistance and outreach to persons with HIV/AIDS throughout the Greater Cincinnati EMSA.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
No. Kentucky Independent District Health Dept.	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
HOPWA	\$30,000		\$30,000	

These short-term rent/mortgage/utility funds will be available to individuals and families with HIV/AIDS throughout Northern Kentucky in an effort to assist them in remaining in independent living situations and maintaining their existing housing. In addition, this funding provides for assistance in locating and securing housing when persons with HIV/AIDS are homeless, as well as providing supportive services and linkages to medical support.

Objective 4: Create an improved housing information system for use in housing and case management for persons with HIV/AIDS.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
AIDS Volunteers of Cincinnati (AVOC)	Organizations	8					8
Caracole	Organizations		65				

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Caracole Housing Information Services	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
HOPWA	\$37,450		\$37,450	

Caracole's SOPHIA (Social Services On-Line Personal Helper and Information Assistant) is a cooperative and collaborative electronic information system originally funded by HOPWA in 1993. Since then, SOPHIA has expanded from a limited housing listing service to an area-wide social services database currently utilized by 65 agencies serving over 40,000 clients. Through the SOPHIA project, Caracole has become a regional leader in developing innovative networks for AIDS-related health, housing and service agencies. In 1999, SOPHIA received designation as a HUD "Best Practice" (it has also been nominated in 2000), and was recently given the Ohio HUD 2000 Recognition Award.

Objective 5: Assist two organizations provide improved housing information services for persons with HIV/AIDS to the African-American community and substance abuse providers.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
AIDS Volunteers of Cincinnati (AVOC)	Organizations	1	1				1
Caracole	Organizations	1					1
Totals		2	1				2

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
AVOC Minority AIDS Services Project	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
HOPWA	\$32,100		\$25,700	

This project is an expansion of the outreach/housing information services program model funded in 2000. In collaboration with African-American community leaders, AVOC has laid the foundation for and created an ongoing forum for dialogue, needs assessment and program planning within the minority HIV/AIDS community. The goal of this expansion is to widen the scope of the project to reach a larger segment of the African American community, and to expand efforts to include Asians, Hispanics, and other minority populations. As of July 31, 2000, more than 55% of all AVOC clients were minorities.

Objective 6: Upgrade the facilities of two service providers who serve persons with HIV/AIDS.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
AIDS Volunteers of Cincinnati (AVOC)	Public Facility	1					1
Caracole	Public Facility	1	1				1
Totals		2	1				2

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Caracole Recovery Community HVAC Imp. CDBG	<u>2001</u> \$30,000	<u>2002</u>	<u>2001</u> \$30,000	<u>2002</u>

Caracole, Inc. provides housing and supportive services to adults with HIV and AIDS. The Recovery Community Program specifically provides transitional supportive living arrangements for single adults living with HIV/AIDS and recovering from substance addiction (maximum residency two years). CDBG funds are to be used to install a new boiler and air handlers with condensing units.

Objective 7: Provide planning support to organizations in Northern Kentucky in developing housing solutions for single men with HIV/AIDS.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Northern Kentucky Independent District Health Department	Organizations	1					1

No additional funding is provided in the 2001 Consolidated Plan Budget. Unexpended funds remaining from the 2000 Budget will be used to more fully assess the need for specialized housing solutions in Northern Kentucky.

Objective 8: Provide housing counseling services to frail elderly persons.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Housing Counseling Services	Persons with Special Needs	80	25				400

Funding for this objective is provided under Housing Counseling, described on page 11.

Objective 9: Provide home repair services to frail elderly persons.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Housing Maintenance Services	Persons with Special Needs	80	80				400

Funding for this objective is described under Housing Maintenance Services on page 12.

Objective 10: Provide home repair and accessibility upgrade services to persons with disabilities.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Housing Maintenance Services	Persons with Special Needs	40	40				200

Funding for this objective is described under Housing Maintenance Services on page 12.

Objective 11: Help one service organization a year make significant upgrades to its facilities.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Talbert House	Public Facilities	1	1				5

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Spiritual Applications for Recovering Addicts CDBG	<u>2001</u> \$106,000	<u>2002</u>	<u>2001</u> \$0	<u>2002</u>

The SARA-IRP program serves clients in recovery from alcohol and chemical abuse. Funding requested in the amount of \$106,000 would provide for the renovation of The Carriage House to include the addition of a one-bedroom permanent housing unit. This project was not recommended for funding because renovation of permanent housing is not eligible under the local human services facility renovation guidelines.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Serenity Square CDBG	<u>2001</u> \$18,545	<u>2002</u>	<u>2001</u> \$0	<u>2002</u>

Serenity Square provides safe, sober, structured living arrangements which allow women to build self-respect and self-worth by working towards self-sufficiency. Funding requested in the amount of \$18,500 would provide for

the removal of trees from the top of rear retaining walls, adding of three feet to the top of retaining walls, addition of a privacy fence at the second house, demolition of existing sidewalks, and excavation for concrete work. The Human Services Advisory Committee did not recommend funding for this project because the rehabilitation needs for this building, which is not owned by the agency, are too extensive to be solely funded by the City.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Talbert House Boiler Replacement	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$44,700			\$40,000

Talbert House is a multi-service agency providing programs to house and administer supportive services to clients from the criminal justice, mental health, and substance abuse systems. Work includes replacement of the boiler and old forced-air heating units with an energy efficient heating and air unit. Recommended funding is deferred to 2002 because of limited funds.

OTHER COMMUNITY NEEDS

YOUTH OBJECTIVES

Youth Objective 1: Provide job training and work experience for youth.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Youth Employment Initiatives	Youth	140	64				700
Job Training & Litter Control	Youth	20	44				100
Project IMPACT Over-the-Rhine	Youth	45	100				225
Totals	Youth	205	208				1025

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Youth Employment Initiatives		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG		\$ 289,000	\$ 289,000	\$275,000	\$186,000

Youth Employment Initiatives, also called the Youth Conservation Corps (YCC), is an incentive program for at-risk youth operated by Citizens Committee on Youth (CCY). Youth accepted in the program are assigned to worksites for a wide variety of nonprofit organizations. The program networks with other CCY programs, referring youths to CCY's Employment and Training Division, Rent-A-Kid, and the Community Youth Service Bureaus. The Community Youth Service Bureaus' staff provides case management services for YCC, including counseling, mentoring, parent meetings, and seminars for parents and youth.

Communities served are Avondale, Carthage, Corryville, East Price Hill, Evanston, Lower Price Hill, South Cumminsville, Mt. Auburn, Over-the-Rhine, East Price Hill, Walnut Hills, West End, Bond Hill, Fairview/Clifton Heights, East End, North Fairmount/English Woods, Fay Apartments, Madisonville, Milvale, Northside, Lower Price Hill, Roselawn, Evanston/East Walnut Hills, and Winton Hills.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
Job Training and Litter Control		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG		\$115,000	\$119,000	\$115,000	\$119,000

The Job Training and Litter Control Program, operated through Cincinnati Institute for Career Alternatives (CICA), is a youth/adult work experience program whereby the youth crews are employed to aid in the removal of litter and yard waste in various lots after enforcement action has been taken by the Health Department. Adult crews, working year round, are trained in the use of power equipment that they use to remove weeds and debris. In addition to the training received and work performed, participants acquire positive work ethics and behavioral skills that transfer to other employment positions. Participants are also trained in safety methods. This program

provides employment and experience for youth in summer, and also removes health hazards. This program is approximately eight years old and has been funded by CDBG and JTPA traditionally.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Project Impact Over-The-Rhine	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$75,000	\$75,000	\$75,000	\$75,000

This project will improve the appearance of a neighborhood and will impact City clean-up operations by the Solid Waste Division. This project also productively employs local youths and gives them income. City income taxes are paid resulting from wages earned by youths. Over-the-Rhine is characterized by unemployment, deteriorated buildings and trash-ridden streets and sidewalks. This project takes into account these problems and addresses them by hiring local unemployed youths to clean up sidewalks, vacant lots, streets, and alleys. It also trains youth in job responsibilities, maintenance work, and work ethics.

Youth Objective 2: Provide social services and constructive activities to at-risk children and youth.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Back on the Block	Youth	55,000	50,000				275,000
Juvenile Delinquency Prevention	Youth	4,000	4,000				20,000
It Takes a Village	Youth	200	300				1,000
Totals	Youth	59,200	54,300				296,000

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
CHRC Back-On-The-Block	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$65,000	\$65,000	\$70,550	\$65,000

Back-On-The-Block is a community-based program in eighteen neighborhoods for predominantly low-income youth. Programs provide a variety of experiences and services, including self-improvement, job training, cultural enrichment, and other activities that build pride and leadership skills. Following the conclusion of the HSAC process, CHRC increased its funding request to \$100,000 to compensate for a loss of funding from another source.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Juvenile Delinquency Prevention	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$887,280	\$887,280	\$807,000	\$718,000

The Citizens' Committee on Youth (CCY) operates this program. The Community Youth Service Bureau (CYSB) and the Juvenile Court Liaison Program (JCLP) are vital components of this program. CYSB field

offices provide referrals for youth employment, education, training and cultural enrichment. JCLP is a youth diversion program designed to divert first time juvenile offenders from the official juvenile justice system.

Programs and services provided are individual and family consultation, which also includes establishing written service plan goals; family intervention, such as the Juvenile Offenders Program; case management service; youth advocacy; youth diversion via unofficial Juvenile Court hearings; and the Cincinnati Juvenile Curfew Program, which includes on-site consultation with curfew violators.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
It Takes a Village	CDBG	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
		\$266,154	\$266,154	\$200,000	\$200,000

CCY operates It Takes a Village Parenting Program, a surrogate parenting program. Services include tutoring; referrals to appropriate agencies for identified needs of the family; mentoring to provide emotional support, foster self esteem, and nurturing a safe environment; organized activities that address social norms such as hygiene, diversity, life skills, and social interactions, education in the areas of child abuse and neglect, substance abuse prevention, safety, and conflict resolution, and role modeling parenting techniques for the biological parents. This program also increases and develops employment opportunities by hiring community residents for positions of surrogate parents. It Takes a Village aims to interrupt the effects of poverty and crime on the target population of children ages 5 – 13. It aims to protect children who may be subject to physical and/or emotional harm, assist youth in their adjustment to social environments, and provide a safe environment.

The number of program sites will be reduced in the year 2001. The sites that are being closed have other youth programs that will continue to operate in the facilities. There is a possibility that some additional sites will open in new locations in 2001. However, the same communities will be served.

PUBLIC FACILITIES OBJECTIVES

Objective 1: Provide funding assistance to renovate or construct facilities for the delivery of public services.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Boys & Girls Club	Public Facilities	1					
Crossroads Child Development Center	Public Facilities	1					
Victory Neighborhood Services Avon Center	Public Facilities						
Child Care Facility	Public Facilities	1					
C.C.A.T.	Public Facilities	1	1				
WIN Phase I Renovation	Public Facilities		1	1			
West End Health Center	Public Facilities		1				
HOPE	Public Facilities		1				
Rainbow of Hope Parenting Center	Public Facilities			1			
TOTAL		4	4	2			15

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
C.C.A.T./HVAC Improvements	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$75,000		\$75,000	

The Center for Comprehensive Alcoholism Treatment provides direct service to anyone over 18 years old who is assessed as being alcohol and/or drug dependent or an abuser of mood altering substances. There is no upper age limit for the population to be served; however, most patients are between 25 and 45 years old. Approximately two-thirds of patients are African-American and 70% are male. The typical patient is medically and financially indigent.

Funds will be used to improve the HVAC system, replacing the ducts and dampers and installing a mechanical regulator for efficiency in air flow. The HVAC system that services CCAT's building was original equipment in the 1950's former convent. The renovations completed in 2000 included an HVAC system only for the new space in the building. The half-century old system is not efficient to operate and tends to require many man-hours of manual adjustments to achieve any comfortable temperature balance in the two patient residential wings.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Hope Offered to People Everywhere (HOPE)	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$196,600		\$80,000	

City funds will assist in the renovation of this newly-acquired property. Work includes asbestos and lead paint assessment and hazard reduction, general construction, electrical, lighting and plumbing work.

The HOPE Center will offer youth services for boys and girls ages 4 – 18. Programs and services include child care, GED, tutoring, and collaboration with the Public School System to monitor attendance of program participants. Programs offered are designed to develop moral and family discipline for the children and youth to

live by, to enhance their lives both educationally and socially. The center will enable the agency to expand programs and to increase the number of youth served.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
Rainbow of Hope Parenting Center CDBG	\$612,984	\$100,000	\$0	\$215,000

This agency requested funds to rehabilitate three facilities for their programs, a group home for pregnant teens, a residential parenting facility, and a child day care facility. Each facility must be renovated to comply with various codes and city, state, and federal license requirements as applicable to each program component. Phase I completely renovates the Residential Parenting Center and includes some needed exterior improvements required to weather seal the building. In addition, accessibility issues will also be addressed. Work includes general construction, electrical, plumbing, HVAC, and fire safety systems.

All Rainbow of Hope, Inc. programs and services are designed to flow together to provide a total support system for mother and child. The pregnant teens will come into the group home and receive support services until time of delivery. After delivery, the girls will return to the residential parenting facility to continue related services. On-site child day care will be provided so their growth and education can continue. Seminars on "Family Management" and "Blended Families", along with other topics on the bonding of mother and child, will be offered to help meet emotional, physical, and relational needs.

The funding recommendation is for 2002 for the Residential Parenting Center only and is contingent on the agency raising other funding through a capital campaign and identifying adequate operating funding.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
West End Health Center CDBG	\$491,079		\$250,000	

Renovation of the West End Health Center is needed. Specific items required in priority order are heating, ventilation and air conditioning; roof replacement; enlarged nursing area; automatic sprinkler system; evacuation system; painting; landscaping; parking lot resurfacing; exterior signage; window replacement; and a paging system. Landscaping and other upgrades will help to beautify the building and make it a more presentable facility for patients. The garden will create an attractive green space for residents to gather and bring individuals closer to the Center. The hope is that these will attract new patients to the Center. The net effect of the renovation is to increase resident utilization of the Center.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
Working in Neighborhoods CDBG	\$200,000	\$200,000	\$200,000	\$200,000

Funds are requested to renovate the former St. Pius primary school building in South Cumminsville to become a site for economic learning and other community services. Renovation includes a sprinkler system throughout the building; door replacement (exit); building and fire safety code work; ADA accessibility improvements; toilet

rooms; and emergency lighting and fire alarm system.

The focus of WIN is threefold: community organizing, community housing and economic development, and leadership training. The development of the WIN Economic Learning Campus will assist WIN in achieving the vision of providing economic opportunities to residents of the Mill Creek Valley.

WIN closed on the St. Pius School property in March, 2000. WIN has begun an effort to raise two million dollars to purchase the property and to renovate the former primary school building. The agency's capital campaign is underway. To date, WIN has raised \$500,000 to purchase the building and an additional \$425,000. The organization has also been successful in negotiating \$200,000 in 3% loans to bridge the financing during a five-year pledge campaign. The funding from the City will fill the gap. Cost of the project when completed in 2002 totals \$2,054,571.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
Human Services Project Implementation CDBG	\$51,000	\$100,000	\$51,000	\$89,380

A separate account for project implementation is a cost-effective method for handling in-house services and reimbursing City Departments for services rendered. This account also pays for architectural services for Human Services administered renovation projects which are contracted for centrally. Funds normally deducted from each project to cover reproduction and printing, permit and legal fees, and other related expenditures are covered under this account, thereby allowing the agency or agencies to use limited resources for actual work items. Various improvement needs and renovations will be completed at different non-profit facilities.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
Human Services Lead Safe Reserve CDBG	\$214,790	\$113,690	\$214,790	\$113,690

These funds are a reserve for the unforeseen costs to assess lead risks in human service facilities undergoing renovation work, to provide for hazard reduction, and to pay for clearance procedures in these renovation projects. Past projects where lead risks were identified after funds were allocated experienced significant cost overruns. This reserve is designed to provide a source for lead-related costs not a part of the original project budget.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
Human Services and CDBG Administration CDBG	\$155,000	\$159,200	\$155,000	\$159,200

The City staff costs for implementing the CDBG and ESG programs are budgeted in this project.

ECONOMIC DEVELOPMENT OBJECTIVES

Objective 1: Provide economic education and basic banking services as well as access to credit for residents and businesses.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Credit Union Services – OTR	Persons	1500	1,500				7500

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Credit Union Services – OTR	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$81,000	\$81,000	\$81,000	\$81,000

Smart Money Community Services in conjunction with the Cincinnati Central Credit Union operates a branch credit union in the Over-the-Rhine community. In addition to banking and check cashing services, Smart Money provides financial counseling and education, tax assistance and other services to the low income population in the Over-the-Rhine area.

Objective 2: Promote industrial and commercial redevelopment by assembling land and/or improving site and infrastructure conditions.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Brownfields/Industrial Redevelopment	Businesses	2	2				4
Community Action Agency	Businesses		1				
Neighborhood Redevelopment Opportunities	Businesses						
Totals		2	3				4

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Brownfields/Industrial Redevelopment	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$500,000	\$500,000	\$332,990	\$458,340
CDAB Recommendation			\$292,990	\$363,342

This project will facilitate the redevelopment of abandoned, vacant or underutilized industrial and commercial sites. The redevelopment of these sites may be complicated by real or perceived environmental contamination. The purpose of this project is to redevelop under-used property. The funds may be used to acquire property, remediate contamination where such is present, and/or construct public improvements to facilitate redevelopment of brownfield or other sites.

The City Manager recommended more funding than the CDAB in both years of the biennium because of the potential for job creation/retention and positive tax base impacts.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Neighborhood Redevelopment Opportunities	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$500,000	\$500,000	\$0	\$0

Project funds would be used to acquire real estate and/or demolish structures to assemble marketable sites within the neighborhoods to encourage retail development and provide public infrastructure for emerging areas. Neighborhoods continue to be challenged with the ability to prepare sites for redevelopment. Often times, developers/retailers want to locate within the market area but suitable sites are not available or infrastructure is not present. Funds will be used to respond adequately to retail/neighborhood development opportunities.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Community Action Agency at Swifton Commons	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$507,000	\$507,000	\$507,000	\$507,000

The Cincinnati-Hamilton County Community Action Agency (CAA) has identified the Elder Beerman property at Swifton Commons mall as a location for its new corporate operations and Head Start facility and requested a \$1.0 million contribution from the City. Additional funding of approximately \$8.0 million from federal, state and private sources would be necessary to finance the project. The City's funding would be used to abate and prepare the Elder Beerman property for renovations.

A Redevelopment Strategy for the Seymour Avenue Corridor has been approved by the City Planning Commission and is under consideration by City Council.

Objective 3: Encourage micro-enterprises and small business development within the City, with an emphasis on minority and women-owned enterprises.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
Small Business Loan Fund	Businesses	7	6				35
Cincinnati Business Incubator	Businesses	7	20				21
Grtr. Cincinnati Microenterprise Initiative	Individuals	0	175				175
Small Business Technical Assistance	Businesses	2	2				10
Jobs for People	Jobs	4	0				20
Small Business Enterprise Program	Businesses	250	250				1,000
Microenterprise Development Program	Persons	3	100				240
Food Ventures Center	Businesses						
TOTAL		333	553				1501

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Cincinnati Business Incubator	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$240,000	\$240,000	\$240,000	\$240,000

This project will provide funds for operating support for Cincinnati Business Incubator (CBI). CBI will assist individuals, with emphasis on minorities and women, in the start-up and growth of their businesses through the provision of training, shared professional services, and office space for incubation.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Cincinnati Small Business Loan Fund	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$1,500,000	\$1,500,000	\$1,040,000	\$1,040,000
<i>CDAB Recommendation</i>			<i>\$1,000,000</i>	<i>\$1,000,000</i>

The Cincinnati Small Business Loan Fund (CSBLF) is a Community Development Block Grant (CDBG) funded program managed by the Department of Economic Development. This revolving loan fund is used to fill financing gaps for small to mid-sized businesses located in the City of Cincinnati that create or retain employment for city residents, or provide benefit to residents of low- and moderate-income neighborhoods.

The Cincinnati Small Business Loan Fund gives priority to projects that create or retain jobs for low- to moderate-income citizens. Loan financing may not exceed 50% of the funds needed to finance a project, with at least 10% owner equity. Typical loan amounts are between \$25,000 and \$100,000. Business startups are generally not financed. Loans are made on a first-come, first-serve basis following application and review by the Loan Review Committee.

The City Manager recommends the transfer of \$40,000 from the Small Business Technical Assistance project to the Small Business Loan Fund to support the Cincinnati Local Development Company (CLDC).

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Greater Cincinnati Microenterprise Initiative	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$44,000	\$44,000	\$44,000	\$44,000

The Greater Cincinnati Microenterprise Initiative (GCMi) is funded in part by a consortium of four local banks, the United Way, and the Hamilton County Community Action Agency. The requested funding will provide operating support for expanded technical assistance to low- and moderate-income city residents starting their own businesses. GCMi relies on a pool of loan funds provided by its bank consortium to provide microenterprise loans ranging from \$500 to \$10,000 for its clients. Assistance is available to clients citywide; however, clients served to date have primarily been in the neighborhoods of the Reading Road corridor: Avondale, Roselawn, Bond Hill, and Walnut Hills neighborhoods.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Jobs for People (Interfaith Business Builders)	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$40,000	\$40,000	\$0	\$0
<i>CDAB Recommendation</i>			<i>\$40,000</i>	<i>\$40,000</i>

Jobs for People, newly named Interfaith Business Builders, is a non-profit community development corporation developing new employee-owned cooperative businesses in the inner city. The employees of these businesses are low- to moderate-income persons who were previously unemployed or underemployed. The Jobs for People program creates new jobs and ownership opportunities for low income people by developing new small business which then become owned by the low income employees. The funds would be used for the further development of Cooperative Janitorial Services and Cooperative Builders and a new business.

The purposes of this model of ownership are to promote employee ownership, promote maximum ownership skills by low- and moderate-income people, and anchor capital in the low-income community by distributing the capital ownership among the locally-derived workforce.

The City Manager does not recommend continued funding for this agency because of poor performance. The City has supported Jobs for People with operating funds since 1990. During this time period, only two businesses have been developed which remain financially dependent on the parent organization, and only 15 jobs have been created.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Microenterprise Development Program	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$105,000	\$105,000	\$50,000	\$50,000
<i>CDAB Recommendation</i>			<i>\$105,000</i>	<i>\$105,000</i>

Operated by Smart Money Community Services, this program supports six to eight microenterprise training classes per year targeted at residents in the Findlay Market Neighborhood Business District and the Over-the-Rhine and West End neighborhoods. The program is looking to expand its services citywide. The training focuses on self-employment opportunities in the areas of retail sales/street vending, food preparation, health care and child care. Participants who successfully complete the 12-week program will be provided with access to microloans, technical assistance and referrals to additional training opportunities. Opportunities for new entrepreneurs, especially low-income neighborhood residents, to participate in the renovation and expansion of Findlay Market are stressed through the training program.

The City Manager does not recommend the increase in funding from the 2000 level of \$50,000 to \$105,000. The request for an increase is based on Smart Money implementing a sector-based training program related to the Findlay Market Food Ventures Center. Since the Food Ventures Center is not yet operating, the new training program is premature.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Food Ventures Center (Kitchen Incubator)	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$600,000	\$600,000	\$100,000	\$100,000
<i>CDAB Recommendation</i>			<i>\$600,000</i>	<i>\$600,000</i>

The mission of the Food Ventures Center at Findlay Market is to encourage the creation and growth of food-related small businesses for the purpose of promoting the economic independence and health of the Over-the-Rhine neighborhood and greater Cincinnati. The Food Ventures Center at Findlay Market will provide access to commercial kitchen facilities and related training, marketing and financing services to individuals and businesses, with an emphasis on underserved, inner-city populations.

The Food Ventures Center (FVC) at Findlay Market will establish a shared-use commercial kitchen and related training, technical assistance and financing programs to incubate small specialty food and catering businesses. The FVC's facilities will meet FDA, USDA, State of Ohio and Cincinnati Board of Health regulations for food preparation facilities. The northern half of the building at 1632 Central Parkway, recently acquired by the City from Hamilton County, along with additional property located to the north of this building, would be developed into the proposed commercial kitchen, cold and dry storage, shipping facilities, offices and conference rooms. The kitchen and related space would be available to entrepreneurs on a time-share basis to produce their specialty foods or to prepare catered meals. Training and technical assistance in food safety, product development, marketing, and distribution would be available to entrepreneurs who use the on-site facilities as well as to affiliated small businesses who are working from their own facilities.

A feasibility study on the FVC, completed in May 2000, found sufficient demand in the community for the proposed facility and its affiliated programming. However, the study also indicated significantly higher costs than initially thought.

The City Manager does not recommend the funding level recommended by the CDAB because of the need to complete the Findlay Market expansion project and the surrounding public improvements prior to undertaking a major new initiative. Thus, \$500,000 has been transferred to the Findlay Market project.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Small Business Technical Assistance	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$100,000	\$100,000	\$115,000	\$60,000
<i>CDAB Recommendation</i>			<i>\$100,000</i>	<i>\$100,000</i>

This project provides technical assistance in the form of accounting services, appraisals, environmental assessments, management and inventory control audits, and vacancy mitigation plans to any business, including certified minority or women business enterprises. Grants to non-profit organizations engaged in business development or expansion may be made. In addition, the funding will support service agencies such as the Cincinnati Minority Business Enterprise Mentoring Program which is a program of the Greater Cincinnati Chamber of Commerce. Additional funds in 2001 are provided for an evaluation of the Economic Development Department's small business and microenterprise development programs to determine the best utilization of funds to support the department's goals.

The City Manager recommends increased funding in 2001 for a one-time evaluation of Economic Development small business assistance programs. The reduction in 2002 reflects the elimination of the study funds and transfer of support funds for the Cincinnati Local Development Corporation (CLDC) to the Small Business Loan Fund.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Small Business Enterprise Program	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$24,770	\$25,590	\$24,770	\$25,590

The Small Business Enterprise Program is operated by the City's Contract Compliance Office. In August 1999, City Council passed this program, which is a race and gender neutral program to replace the Equal Business Opportunity Program. The purpose of this program is to promote the economic welfare of the people of the City of Cincinnati; to mitigate the effects of discrimination against SBEs; and to promote full and equal business opportunity for all persons doing business with the City of Cincinnati by assisting SBEs to actively participate in the City's procurement process, and by working to eliminate SBE discrimination in both public and private markets. Some of the elements of the new program are development of a directory and handbook on City procurement procedures, outreach efforts to raise the consciousness of small businesses, assistance with bonding requirements, and training opportunities and seminars that will enhance small businesses. It is the goal of this program to assist small businesses thereby creating job opportunities in the process.

Objective 4: Provide public improvements to support revitalization of neighborhood business districts.

Program	Indicator	2000 Goal	2001 Goal	2002 Goal	2003 Goal	2004 Goal	Five Year Goal
NBD Property Holding Expenses	Businesses		4				
Prior Year NBD Projects	Businesses	187					
Clifton Heights Façade Program	Businesses		11				
Evanston Streetscape Phase 2	Businesses		30				
Findlay Market Revitalization Phase IV	Businesses		30	30			
Main Street Façade, Phase III	Businesses		7				
Vine Street Façade, Phase III	Businesses		10				
TOTALS		187	92	30			495

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Clifton Heights Façade Program	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$210,000		\$210,000	

Funding would be matched by participating business owners for façade improvements to their buildings. These buildings face Calhoun and McMillan between Clifton and Hartshorn. The goal is to increase the economic vitality of the historic business district by establishing guidelines and funding for a façade improvement program. Funding was recommended through the CNBDU process.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Evanston Streetscape Phase 2	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$212,500		\$212,500	

This project is a continuation of a previously funded streetscape on Montgomery Road, north through the Dana Avenue intersection to the Norwood corporation line. The project involves the renovation and replacement of sidewalks, curbs, pedestrian lighting, limited street trees, and signage. This project provides visual aesthetics and creates an identity for the Evanston business district. Funding was recommended through the CNBDU process.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Findlay Market Revitalization Phase IV	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$500,000	\$500,000	\$500,000	\$500,000
<i>CDAB Recommendation</i>			\$0	\$0

Phase IV, Outdoor Vending and Streetscape Improvements, is the final physical revitalization stage recommended in the Findlay Market Master Business Development Plan as adopted by City Council on December 15, 1995. Proposed streetscape improvements will extend lighting, signage and sidewalk improvements beyond the Findlay Market Square to adjoining areas on Race and Elm streets. The two-year phased approach to this project will improve Elm Street north and south of the Market Square first and move to Race Street in the subsequent year.

Funding is also requested for Outdoor Vending Improvements to design and construct vending tables, kiosks and carts for microentrepreneurs doing business at the Findlay Market. Permanent stands for the farmers market shed and new produce aisles in the Market House, as well as freestanding kiosks for sidewalk vendors, are included in this request. Finally, funding is requested for the design and construction of wayfinding gateways at the key entrances to the Findlay Market District. Three to four gateways would be constructed for placement at Central Parkway, West Liberty and Vine Street.

The City Manager recommends funding for this project because of the need to expedite completion of the market expansion and related public improvements.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Main Street Façade, Phase III	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
CDBG	\$262,500		\$262,500	

This is the third phase of the Over-the-Rhine Main Street Façade program that began in 1994. The façade program aims to increase the economic vitality of the Main Street Neighborhood Business District by improving the physical appearance of the street's buildings. Promoting a positive image will assist in the retention of current businesses and help attract new investment.

The program provides free architectural services and low interest loans to property owners for the renovation of their façade. The City loan is used toward the renovation of the upper floor residential portion of the building. If the building owner renovates the first floor commercial portion of the façade at

their private expense, the City loan converts to a grant. Firstar Bank has agreed to partner with the City to provide loans to the building owners for the commercial facade renovation. The City funding, thereby, leverages substantial private investment.

The improved building appearance will benefit residents of Over-the-Rhine and customers and merchants of the Main Street Business District. Funding was recommended through the CNBDU process.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
Vine Street Façade, Phase III	CDBG	\$315,000		\$315,000	

This is the third phase of the Over-the-Rhine Vine Street Facade program that began in 1999. The facade program aims to increase the economic vitality of the Vine Street Neighborhood Business District by improving the physical appearance of the street's buildings. Promoting a positive image will assist in the retention of current businesses and help attract new investment.

The program provides free architectural services and low interest loans to property owners for the renovation of their facade. The City loan is used toward the renovation of the upper floor residential portion of the building. If the building owner renovates the first floor commercial portion of the facade at their private expense, the City loan converts to a grant. Firstar Bank has agreed to partner with the City to provide loans to the building owners for the commercial facade renovation. The City funding, thereby, leverages substantial private investment.

The improved building appearance will benefit residents of Over-the-Rhine and customers and merchants of the Vine Street Business District. Funding was recommended through the CNBDU process.

<i>Program Description</i>		<i>Requested</i>		<i>Recommended</i>	
		<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
NBD Property Holding Costs	CDBG	\$10,000	\$10,000	\$10,000	\$10,000

This project will address property maintenance issues for City-owned property in neighborhood business districts (NBDs) and the neighborhoods. The funds are used to respond to safety, clean up, maintenance, weed removal, and other issues as identified.

Objective 5: Provide job training and placement opportunities for adults and employment supportive services including transportation to jobs.

Program	Indicator	2000	2001	2002	2003	2004	Five Year
		Goal	Goal	Goal	Goal	Goal	Goal
Employment Initiatives (placements)	People	600	550				3,000
Career Resource Center (placements)	People	1,275	1500				6,375
PREP, Inc (placements)	People	40	23				200
Totals		1,915	2073				9,575

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Employment Initiatives/Vanpooling CDBG	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	\$391,000	\$397,650	\$391,000	\$401,350

The mission of the Employment Initiatives Program is to assist residents with their job search along with assisting businesses with their recruitment needs. Three services are available to city residents and local businesses, specifically, Job Prep, Job Bank, and Job Link. The Job Prep service is a 7-hour workshop that prepares residents for a job search. The Job Bank service is available to businesses that want to list their current job openings. Once residents complete the job prep workshop, they will be referred to the businesses for an interview. Job Link is the reverse commute program. Currently, 15 vans take residents to and from work 365 days a year. Average weekly ridership is 135 city residents who use the service to get to work at 23 businesses located in the suburbs that employ city residents.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
Career Resource Center CDBG	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	\$150,000	\$156,000	\$150,000	\$156,000

The Career Resource Center, operated through Cincinnati Institute for Career Alternatives, is a state of the art network of effective, accessible and affordable workforce development services. The system integrates the delivery of numerous employment and training programs into a single system through the use of technology with a central location at 1811 Losantiville. Customers have access to information and the full array of employment and training services and resources from any location in the system. The Resource Center provides assistance to low- and moderate-income persons who are seeking employment, and to businesses that are seeking assistance in meeting their human resource needs.

<i>Program Description</i>	<i>Requested</i>		<i>Recommended</i>	
PREP, Inc CDBG	<u>2001</u>	<u>2002</u>	<u>2001</u>	<u>2002</u>
	\$100,000	\$104,000	\$100,000	\$104,000

PREP, Inc. identifies, assesses, and recruits minorities and women who possess the potential for successful employment in the construction industry or other primary labor market industries. PREP, Inc. provides skills training, orientation, support, and follow-up services. It also advises employers about equal employment opportunities and how to successfully employ and retain workers from the target population.